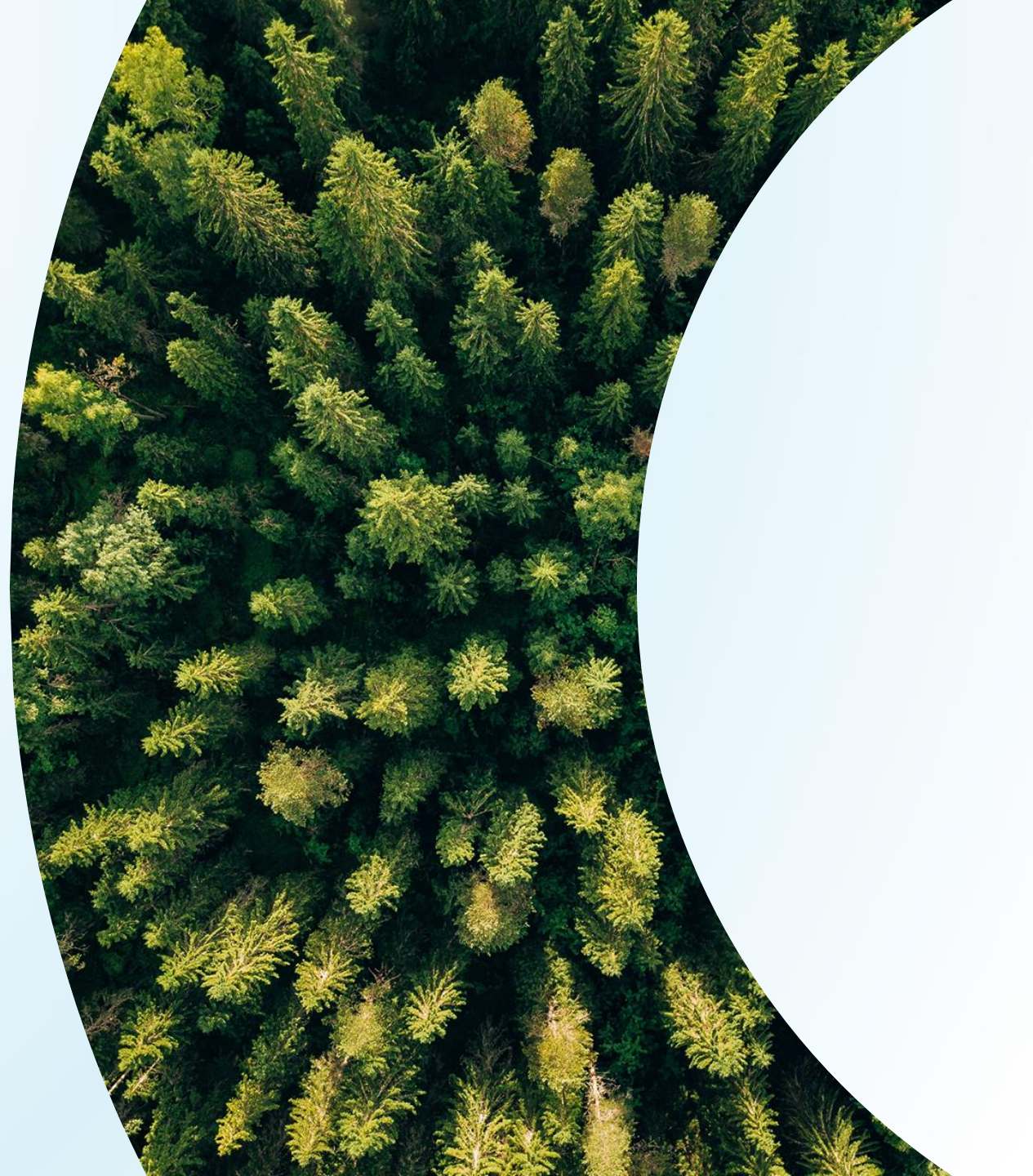




Carbon Solutions for a Sustainable Future

NYSE: DEN

May 2023



Cautionary Statements



FORWARD-LOOKING INFORMATION

The data and/or statements contained in this presentation that are not historical facts are forward-looking statements, as that term is defined in Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), that involve a number of risks and uncertainties, particularly those regarding: possible or assumed future results of operations, cash flows, production and capital expenditures; goals and predictions as to the Company’s future carbon capture, use and storage (“CCUS”) activities; and assumptions as to oil markets or general economic conditions.

Such forward-looking statements may be or may concern, among other things, the level and volatility of posted or realized oil prices; the adequacy of our liquidity sources to support our future activities; statements or predictions related to the ultimate timing and financial impact of our proposed CCUS arrangements, including the estimated emissions storage capacity of storage sites, predictions of long-term cumulative capital investments in CCUS, the volumes of CO₂ emissions we estimate can be transported and stored, along with the timing of receipt of first revenues from storage of CO₂; our projected production levels, oil and natural gas revenues or oilfield costs; guidance ranges for various operating statement expenses for 2023; the impact of supply chain issues and inflation on our results of operations; current or future expectations or estimations of our cash flows or the impact of changes in commodity prices on cash flows; availability, terms and financial statement and cash settlement impact of commodity derivative contracts or their predicted downside cash flow protection; forecasted drilling activity or methods, including the timing and location thereof; anticipated timing of commencement of CO₂ injections in particular fields or areas, or initial production responses in tertiary flooding projects; other development activities, finding costs, interpretation or prediction of formation details, hydrocarbon reserve quantities and values, CO₂ reserves and supply and their availability, potential reserves, barrels or percentages of recoverable original oil in place; the impact of changes or proposed changes in Federal or state tax or environmental laws or regulations or of any future regulation of CO₂ pipelines; the outcomes of any pending litigation or regulatory proceedings; and overall worldwide or U.S. economic conditions, and other variables surrounding operations and future plans. Such forward-looking statements generally are accompanied by words such as “plan,” “estimate,” “expect,” “predict,” “forecast,” “to our knowledge,” “anticipate,” “projected,” “preliminary,” “should,” “assume,” “believe,” “may” or other words that convey, or are intended to convey, the uncertainty of future events or outcomes.

Such forward-looking information is based upon management’s current plans, expectations, estimates, and assumptions that could significantly and adversely be affected by various factors discussed below, along with currently unknowable events beyond our control. As a consequence, actual results may differ materially from expectations, estimates or assumptions expressed in or implied by any forward-looking statements made by us or on our behalf. Among the factors that could cause actual results to differ materially from current projections are fluctuations in worldwide or U.S. oil prices, especially in light of existing economic or geopolitical events such as the war in Ukraine; widespread inflation in economies across the world; future decisions as to production levels and/or pricing by OPEC; as to our CCUS activities, the successful completion of technical and feasibility evaluations, the raising of funds sufficient to build and operate add-on or new facilities, the pace of finalization of CCUS arrangements; and the receipt of required regulatory approval or classifications; success of our risk management techniques; the uncertainty of drilling results and reserve estimates; operating hazards and remediation costs; disruption of operations and damages from cybersecurity breaches, or from well incidents, climate events such as hurricanes, tropical storms, floods, or other natural occurrences; conditions in the worldwide financial, trade currency and credit markets; the risks and uncertainties inherent in oil and gas drilling and production activities; and the risks and uncertainties set forth from time to time in the Company’s periodic public reports, other filings and public statements.

Statement Regarding CCUS "Agreements": References in this presentation to CCUS "Agreements" refers to both executed definitive agreements and executed term sheets or letters of intent covering various CCUS arrangements. In the case of arrangements covered by term sheets or letters of intent, those arrangements are subject to the negotiation and execution of definitive enforceable agreements.

Statement Regarding Non-GAAP Financial Measures: This presentation also contains certain non-GAAP financial measures pertaining to EBITDA estimates (earnings before interest, taxes, depreciation and amortization) for future periods. These projections are not reconciled to any GAAP measure given that no comparable future GAAP measures for these future periods currently exist. Management believes these projections may be helpful to investors in order to assess the Company's future CCUS activities as compared to that of other companies in the industry. These projections should not be considered in isolation, as a substitute for, or more meaningful than GAAP measures of net income (loss), cash flow from operations, or any other measure reported in accordance with GAAP.

This presentation also presents information regarding the Company’s free cash flows and its discounted estimated future net cash flows before income taxes, or PV-10 Value, of our proved oil and gas reserves, both of which are non-GAAP measures. The presentation contains reconciliations to the most directly comparable GAAP measures, along with a statement (or location of such statement in or attached to the Company’s periodic reports) as to why the Company believes such measures are beneficial to investors.

Mmtpa: Million metric tons of CO₂ per annum

DENBURY – A Unique Carbon Solutions Company



Strategic Focus

Leading in Carbon Capture, Utilization and Storage, including Enhanced Oil Recovery



20+ years Experience Managing CO₂

Safely transporting, injecting and monitoring large-scale volumes of CO₂



1300+ miles of CO₂ Pipelines

Largest owned and operated CO₂ pipeline network in the United States



Scope 3⁽¹⁾ Net Zero by 2030

Through increasing use of captured industrial-sourced CO₂



Financial Strength and Flexibility

Disciplined capital allocation, ability to organically fund growth

Market capitalization: **\$4.5 Bn**

YE22 Oil & gas proved reserves: **202 MMBOE**

2023E Sales volumes: **46 – 49 MBOE/d**

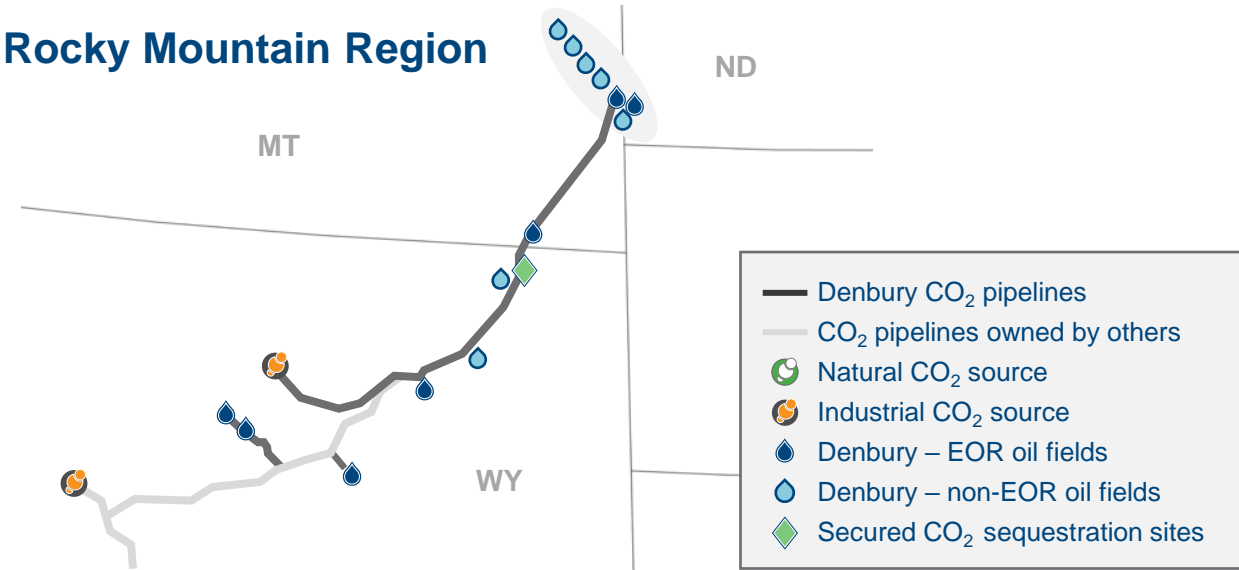
2022 Total CO₂ sourced: **14 million metric tons; ~30% industrial**

2022 Scope 1, 2 emissions: **Net negative 2.5 million metric tons**

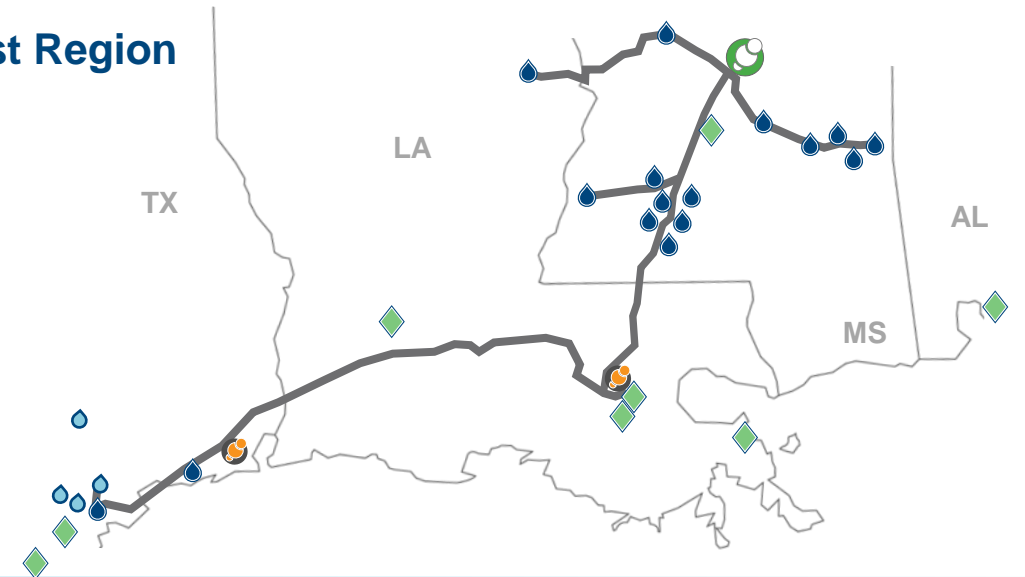
AT A GLANCE

(1) Scope 3 refers to Scope 3 Category 11 (Use of Sold Products)

Rocky Mountain Region



Gulf Coast Region



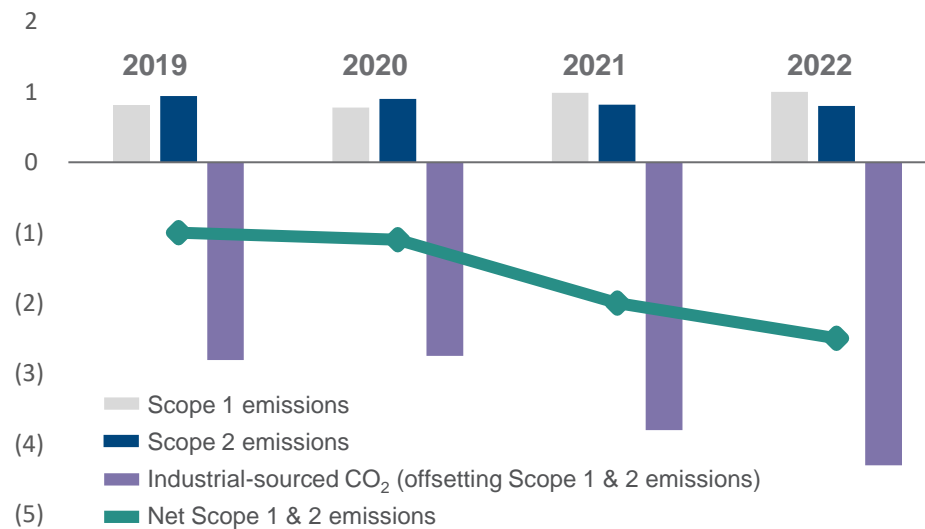
Sustainability – The Nature of Our Business



- 2022 - transported, injected and stored 4.3 million metric tons of industrial-sourced CO₂
- Delivered net negative 2.5 million metric tons Scope 1 and Scope 2 CO₂e emissions in 2022
- Achieved target of reducing Scope 1 and Scope 2 CO₂e emissions by 3% in 2022; tied to compensation
- Continued outstanding employee and contractor combined total recordable incident rate; 2022 represents 2nd lowest rate in DEN history
- 2023 ESG and TCFD Reports anticipated to be issued in the coming months

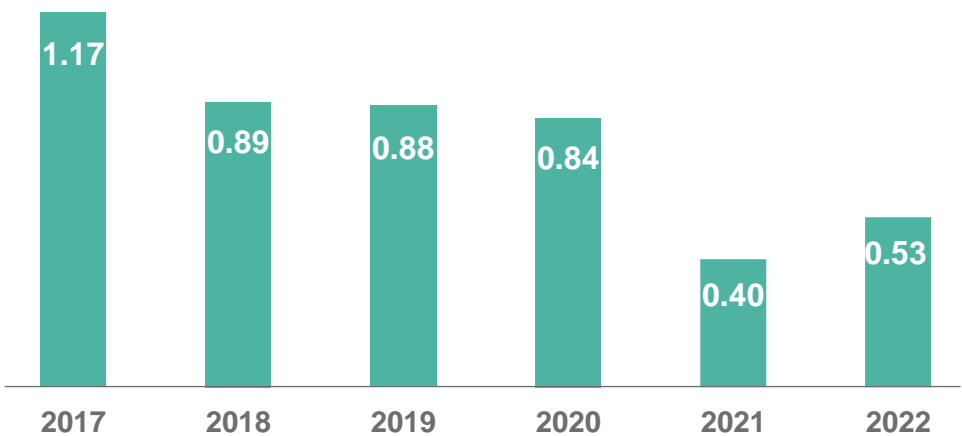
Increasingly-negative Scope 1 & 2 CO₂e Emissions

Million metric tons CO₂e



Decreasing Total Recordable Incident Rate

Incidents per 200K hours worked



Note: See details in the Company's latest Corporate Responsibility Reports on the Company website.

Denbury's 1Q23 Highlights



Financial

- Generated \$89 MM of cash flows from operations; adjusted cash flows from operations \$140 MM⁽¹⁾
- Ended 1Q23 with \$68 MM in debt and \$672 MM of financial liquidity
- Cash operating margins of ~\$31 per BOE

Oil & Gas Operations

- Delivered sales of 47,655 BOE/d; in line with expectations and 2% higher than 4Q22
- Strong volumes from Oyster Bayou A2 Phase 2 development and Tinsley inventory sales
- Progressed CCA EOR project with first CO₂ recycle facility commissioned in March 2023 (second currently ongoing); initial EOR production expected in 2Q23

Carbon Capture, Utilization & Storage (CCUS)

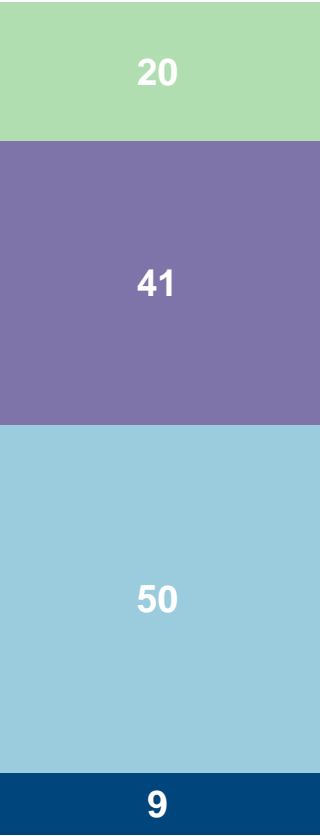
- Executed multiple eFuels agreements; cumulative agreements for future CO₂ transportation and/or storage total more than 22 Mmtpa
- Secured new dedicated CO₂ sequestration site in SE Texas (April 2023); expands storage in high-emissions Houston corridor; total CO₂ sequestration portfolio now >2.1 billion metric tons
- Drilled stratigraphic test well in Orion dedicated CO₂ sequestration site in Alabama for Class VI permit process
- Continued success on CCUS strategic priorities; Invested \$7 MM into two emerging carbon capture technologies (ION Clean Energy and Aqualung Carbon Capture)

(1) Non-GAAP measure. See reconciliation to appropriate GAAP metric on Slide 19.

2023 Capital Spend and Sales Volume Outlook – On Plan



1Q23 Capital Spend
\$MM



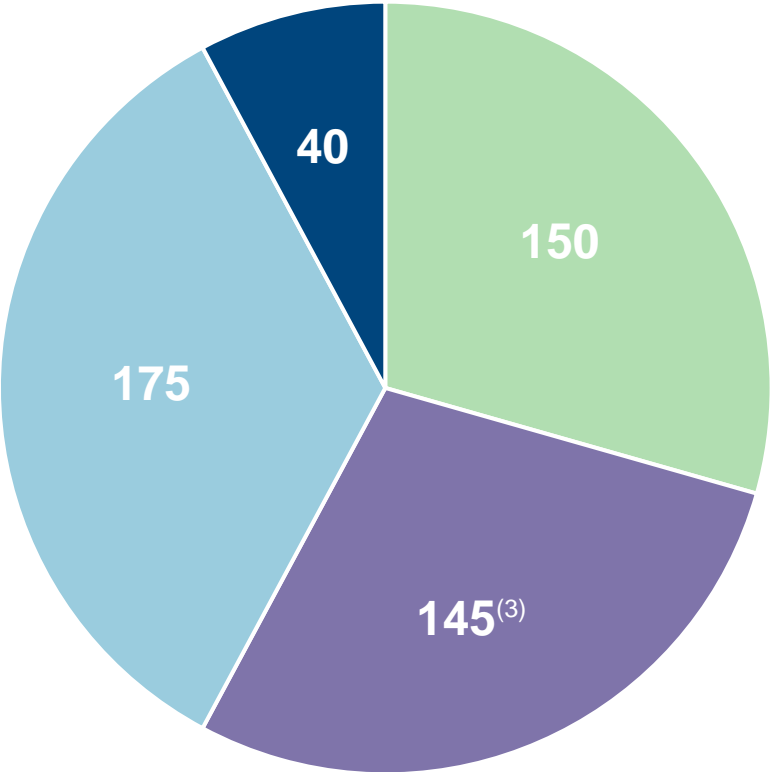
CCUS Capital
Orion strat test well
WY CO₂ sequestration site
Seismic licensing / other

CCA CO₂ Capital
CO₂ recycle facilities
CO₂ producer conversions
Pre-production CO₂

Development Capital
Soso Rodessa Phase 2
Webster horizontals
CCA Charles horizontal

Other Capitalized Items⁽²⁾

FY 2023 Anticipated Capital ~\$510 MM⁽¹⁾
\$MM



Sales Volumes⁽¹⁾
MBOE/d

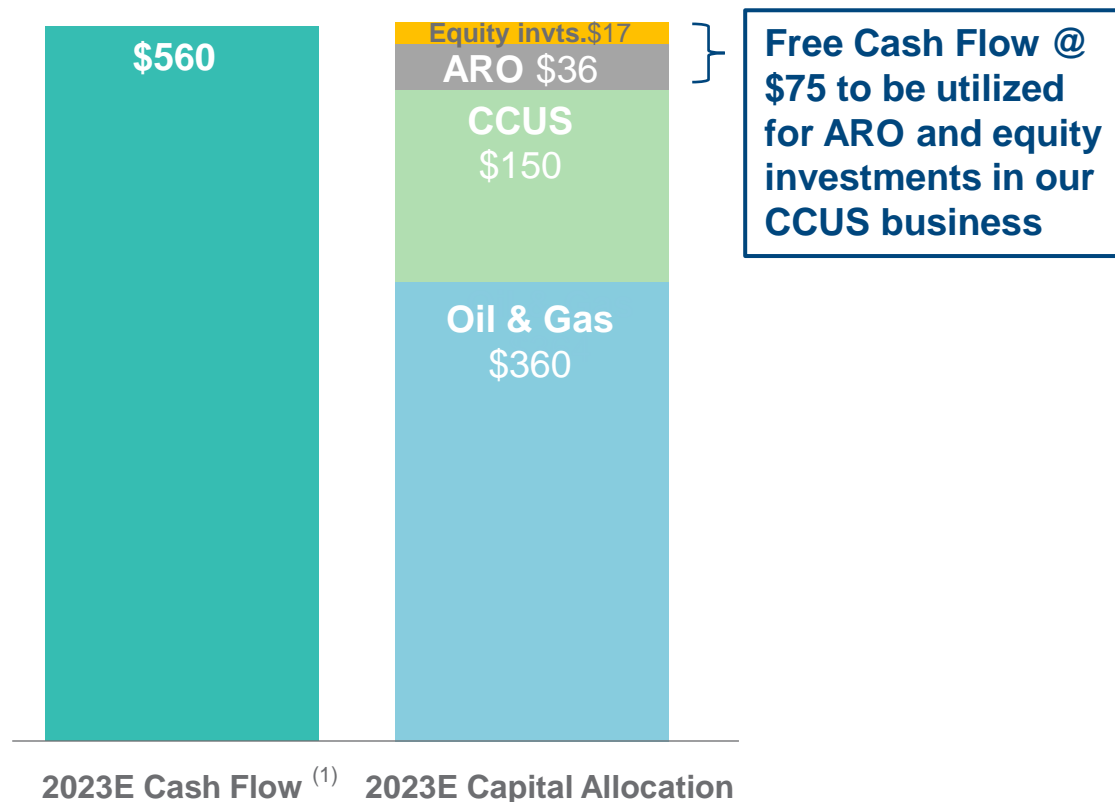
2023E Volumes
46 – 49 MBOE/d



(1) Guidance as of May 3, 2023.
(2) Includes capitalized internal acquisition, CO₂ sources and non-CCA pipeline and pre-production tertiary startup costs.
(3) Includes pre-production capitalized CO₂ estimated at \$15MM in 2023



2023E Cash Flow from Operations and Capital Allocation \$MM



(1) \$75/bbl WTI price assumption excluding hedges


Capital Allocation Priorities

- 1. Maintain Strong Balance Sheet**
Ended 1Q23 with \$68 MM in debt; \$672 MM financial liquidity (cash and available borrowings)
- 2. Sustain Production / Deliver CCA**
Continue to invest for modest long-term oil growth through CCA
- 3. Fund CCUS Development**
Increased capital spend in 2023 - focus on developing dedicated CO₂ storage portfolio
- 4. Return Capital to Shareholders**
when prices are significantly above \$75 per Bbl; 100 MM share buyback in 2022



1Q23 Highlights

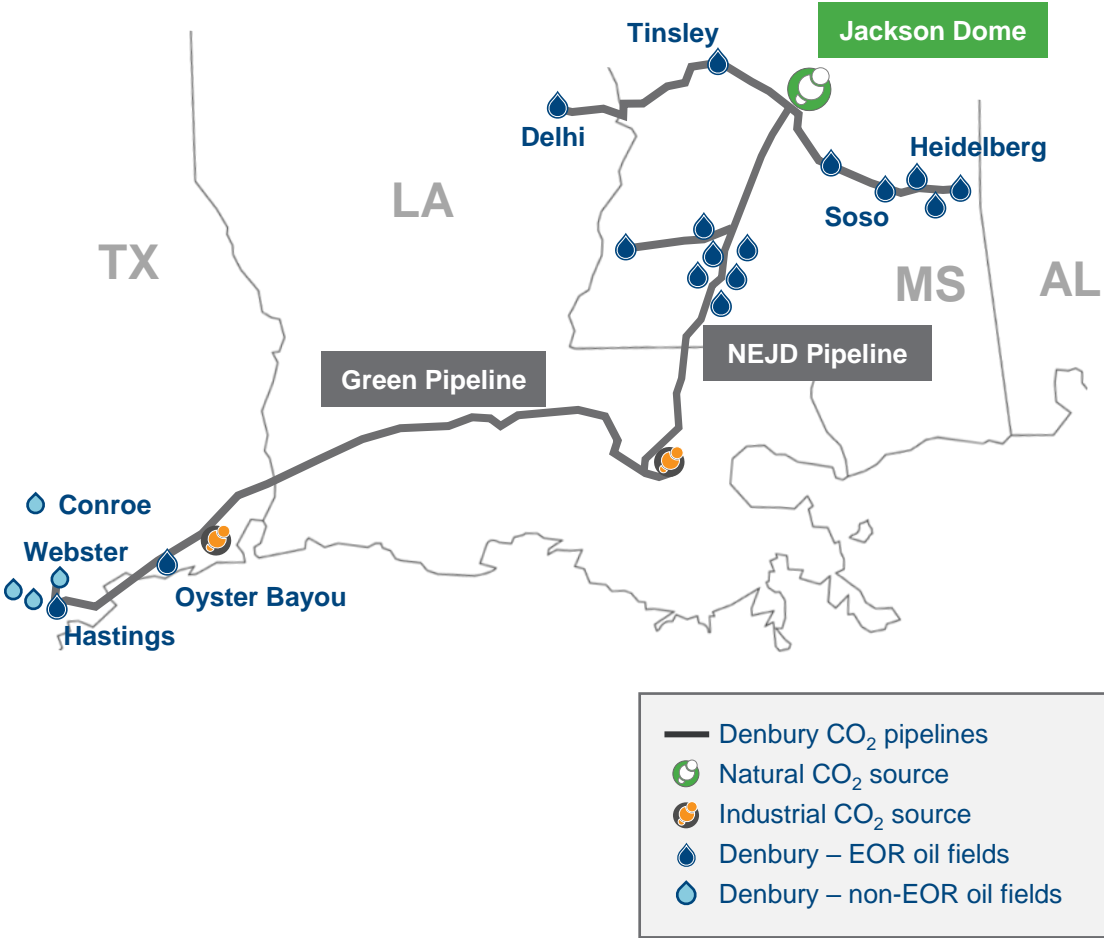
- Oyster Bayou** – strong production response from Frio A2 phase 2 development
- Soso** – completed Phase 2 Rodessa development, expected response 3Q23
- Webster** – drilled and commenced production on 4 horizontal wells
- Asset retirement** – proactively plugged & abandoned 34 wells in 1Q23



1Q23 Statistics

Sales volume (BOE/d)	26,524
CO ₂ utilized (million metric tons)	2.0
– % industrial	14%
Capital expenditures ⁽¹⁾ (\$MM)	23
YE22 proved reserves (MMBOE)	113

(1) Excludes capitalized internal costs and inventory.



Soso Field (MS) – Revitalizing Mature Assets

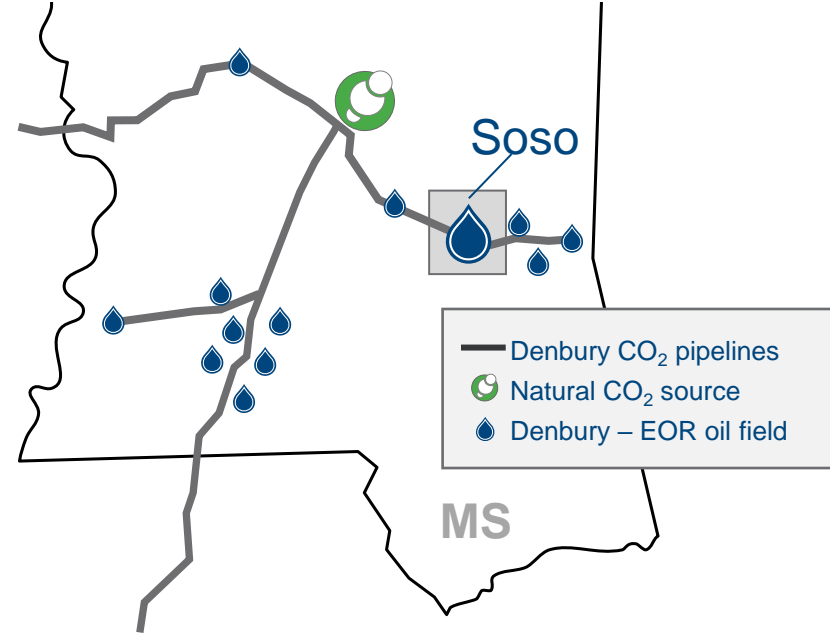


- **2022 Highlights – Phase 1**

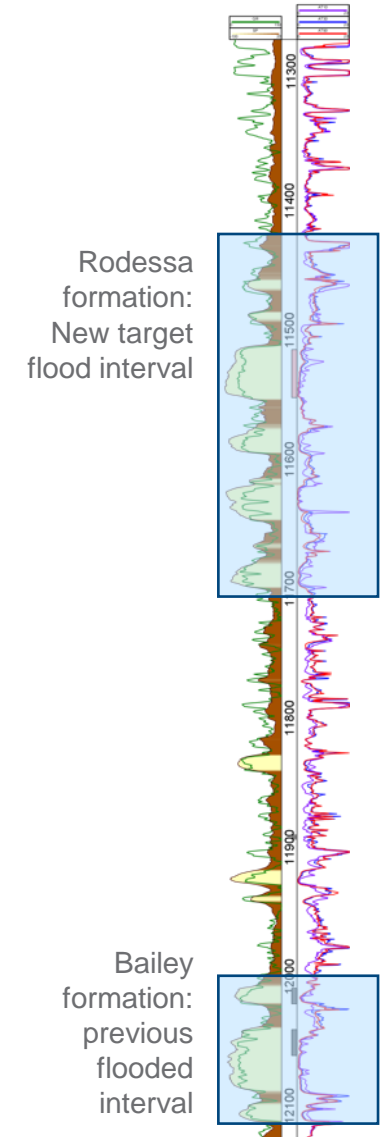
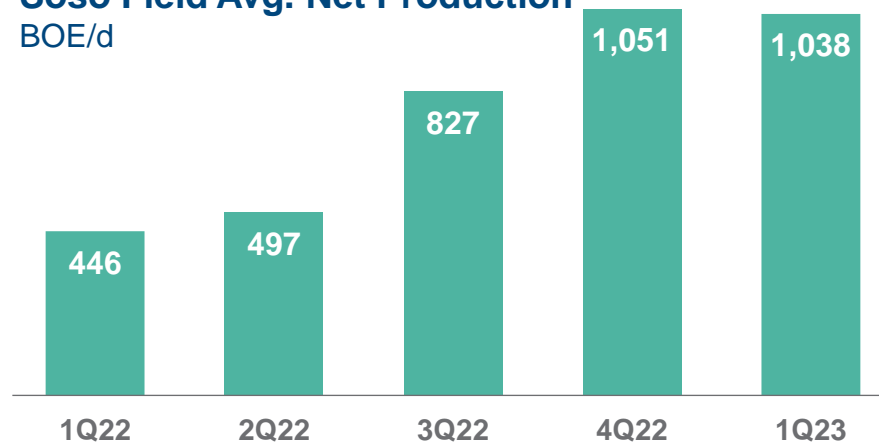
- Net production up 135% in 2022
- Recompleted 9 vertical oil producers and 4 CO₂ injectors into the Rodessa interval to develop a new horizon for CO₂ flooding by utilizing existing CO₂ infrastructure
- Net capital spend for Phase 1 ~\$13 MM

- **Future Development**

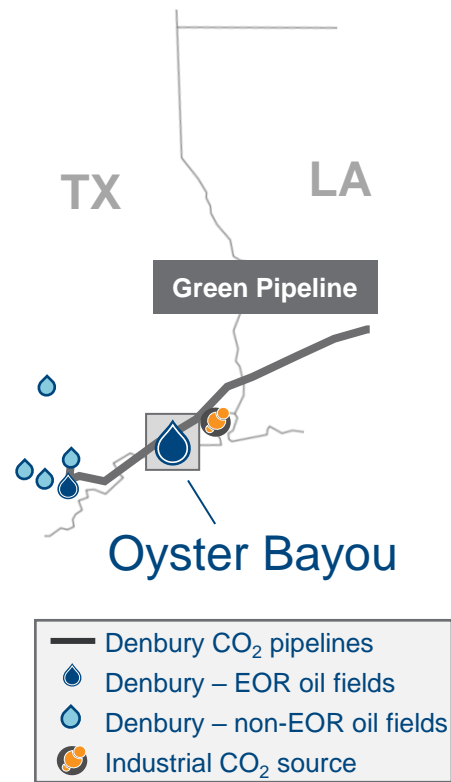
- Phase 2 expansion started early 2023 with an additional 6 wells to be recompleted in the Rodessa formation
- Additional potential future phases



Soso Field Avg. Net Production
BOE/d



Oyster Bayou Field (TX) – A2 Phase 2 Development



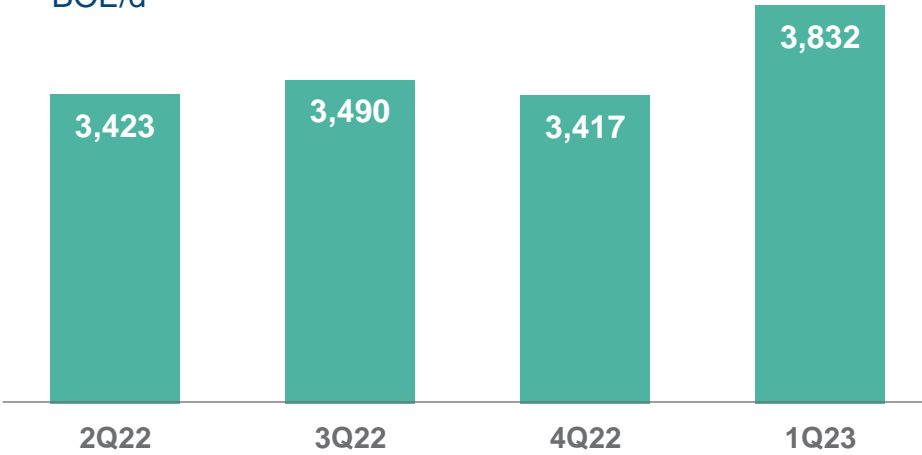
Encouraging Frio A2 Phase 2 Development Response

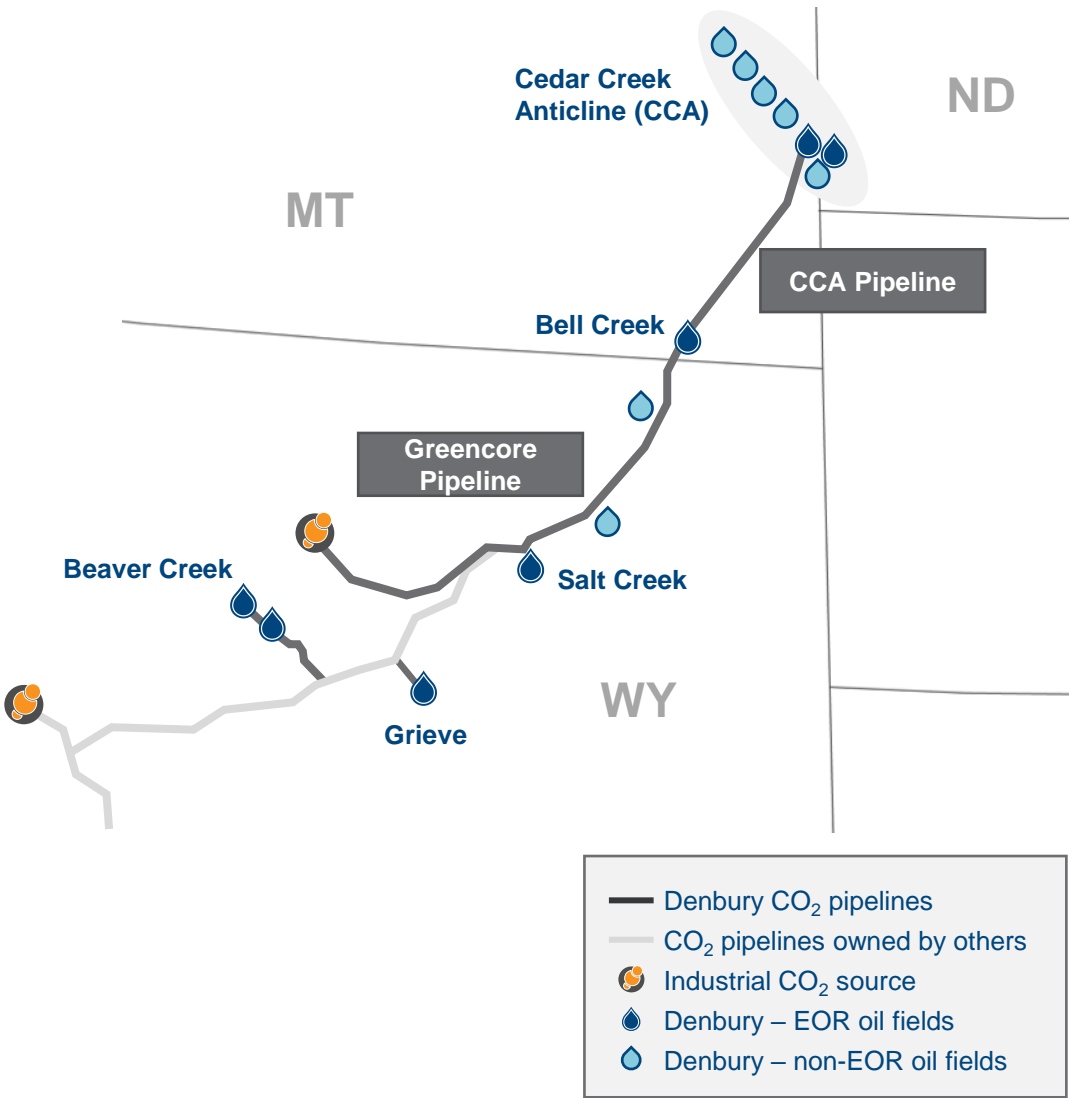
- Converted two existing wells to CO₂ injection and drilled one new CO₂ injector and two new oil producers
- First injection September 2022 with first oil response January 2023
- Net field production up >400 BOE/d from project response
- Net capital spend ~\$10.5 MM

Additional Development Opportunities in 2024 / 2025



Oyster Bayou Field Avg. Net Production
BOE/d





1Q23 Highlights

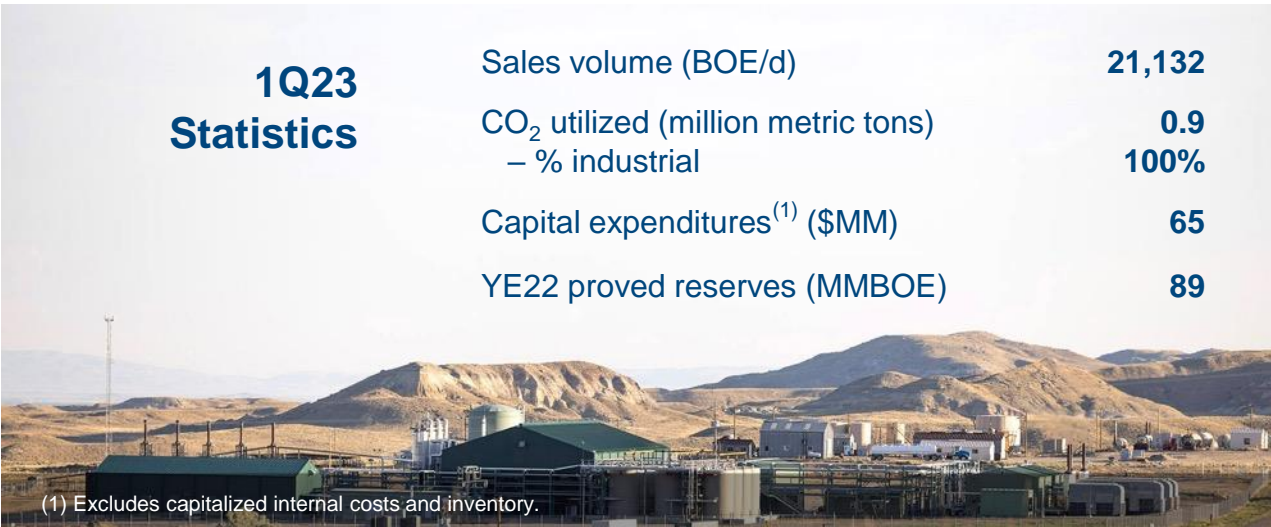
CCA (Cabin Creek) – waterflood pilot development in the Charles formation (2 new drill production wells and 1 injection well)

CCA EOR development – construction of 4 CO₂ recycle facilities; downhole producer conversions for CO₂ operations

Wind River Basin – continued strong production response in Beaver Creek from Madison E/F development and reservoir management optimization

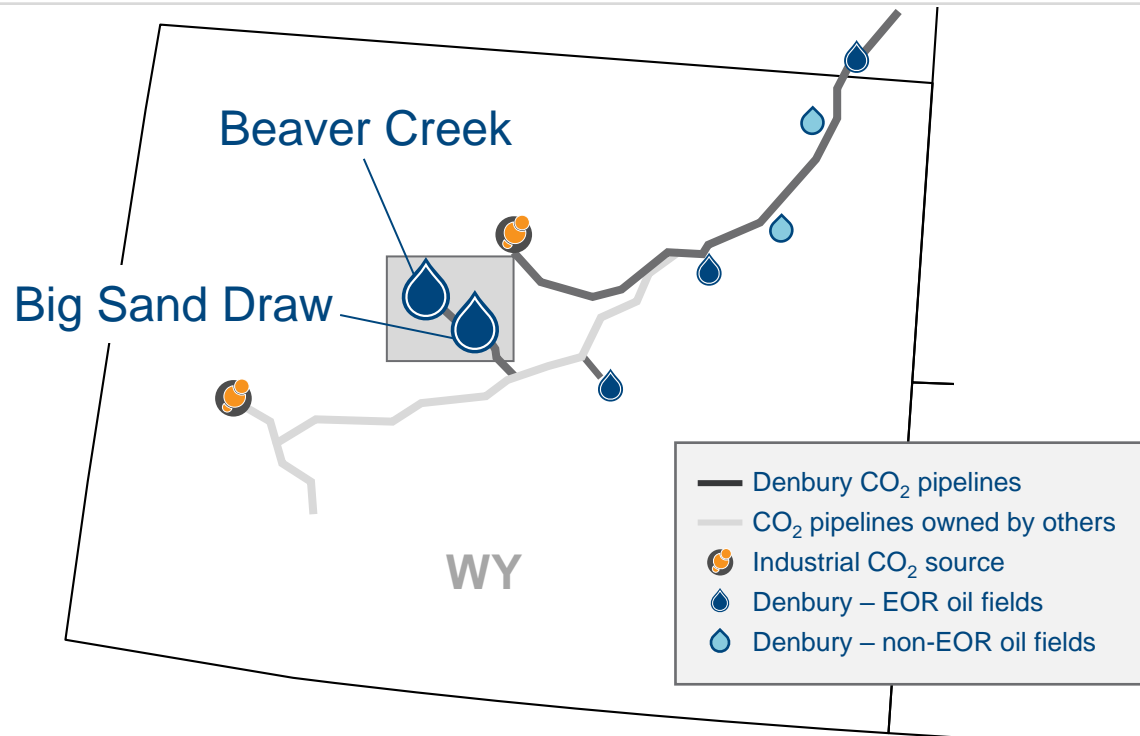
1Q23 Statistics

Sales volume (BOE/d)	21,132
CO ₂ utilized (million metric tons)	0.9
– % industrial	100%
Capital expenditures ⁽¹⁾ (\$MM)	65
YE22 proved reserves (MMBOE)	89



(1) Excludes capitalized internal costs and inventory.

Wind River (WY) – Significant Value Increase Post Acquisition



- **Acquired in March 2021 for \$20 MM**

- \$12 MM original purchase price plus oil-linked contingency
- Two active CO₂ floods (Big Sand Draw and Beaver Creek) producing 2.6 MBOE/d
- 46 miles of CO₂ pipeline and other infield CO₂ infrastructure

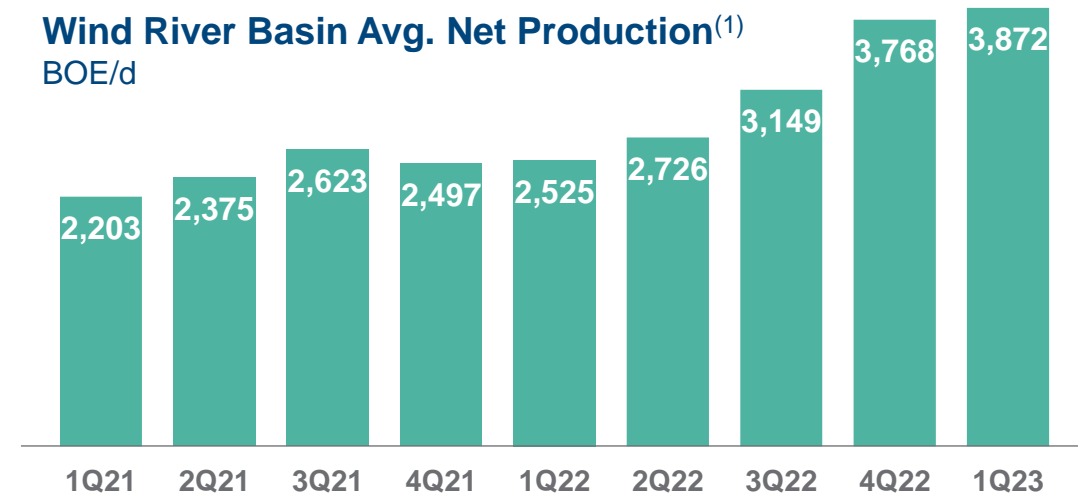
- **2022 Highlights**

- Quarterly high production in 1Q23; up 75% from level when acquired in March 2021
- Beaver Creek: executed Madison E/F reservoir project
- Net capital spend Madison E/F ~\$11 MM
- Big Sand Draw: recompleted down dip wells for additional oil response

- **Future Development**

- Infill drilling at Beaver Creek planned for 2H23 and pilot project in Big Sand Draw targeting incremental oil recovery

Wind River Basin Avg. Net Production⁽¹⁾
BOE/d



(1) Net production does not include non-tertiary field production

World-class Cedar Creek Anticline EOR Development



Largest CO₂ Flood in DEN History

- Estimated total recoverable resource of >400 MMBbls

Drives Total Company Production Growth in 2024

- Peak production from Phase 1 of 7.5 - 12.5 MBbl/d

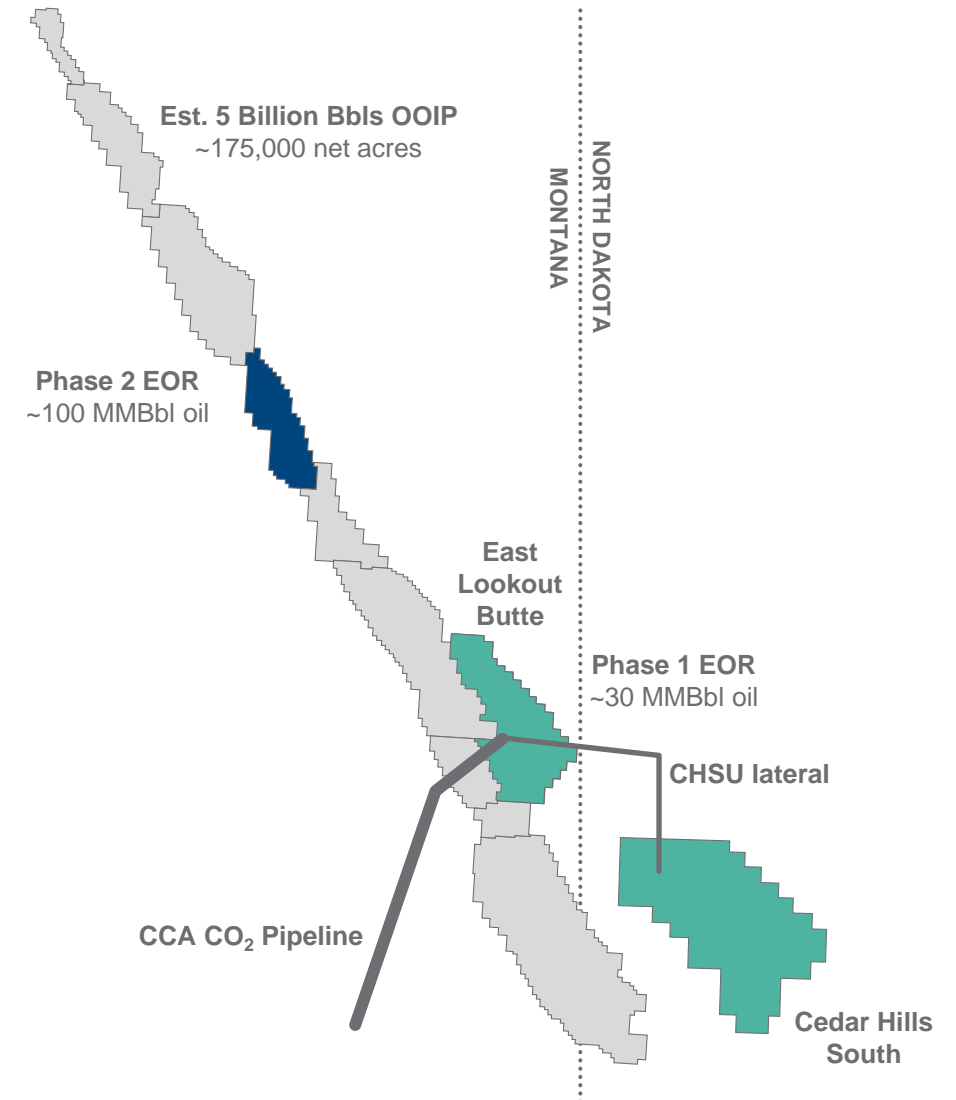
Lowers Operating Costs over Life of Field

- Anticipate \$10 - 15 LOE/BOE after full field ramp

100% Carbon-negative Development

- Net negative Scope 1 / 2 / 3 emissions⁽¹⁾

(1) Scope 3 refers to Scope 3 Category 11 (Use of Sold Products)

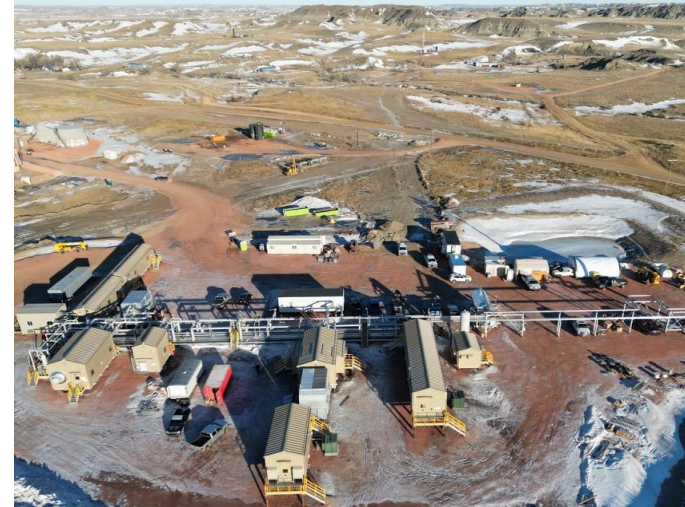


CCA EOR – Initial Phase 1 Response Expected in 2Q23

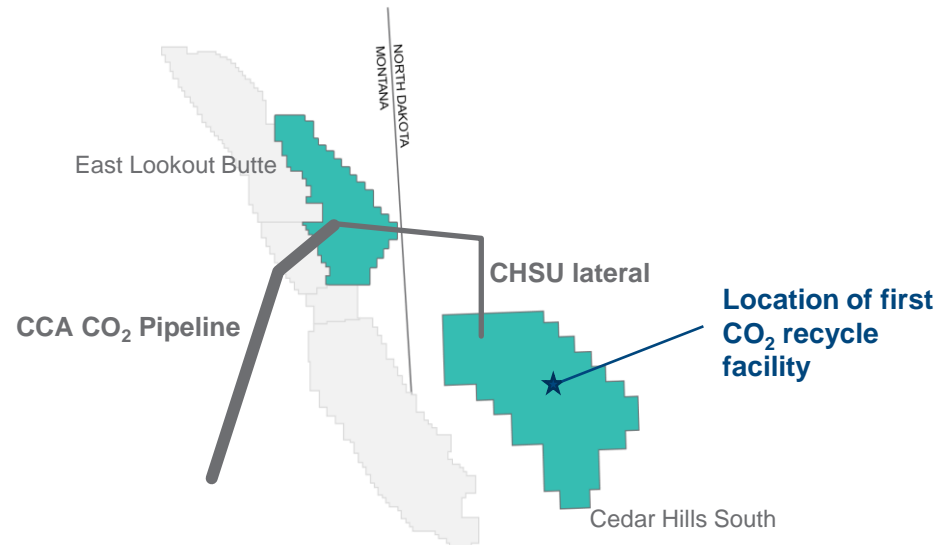


First EOR CO₂ Recycle Facility Commissioned in March 2023; Second Began Commissioning April 2023

- Ongoing construction of 2 additional recycle facilities; commissioning expected to begin late 3Q23
- Curtailed slightly more than 500 Bbl/d (1Q23 avg.) awaiting CO₂ recycle facilities
- Expect 2023 exit rate of 2,000 Bbl/d incremental EOR production



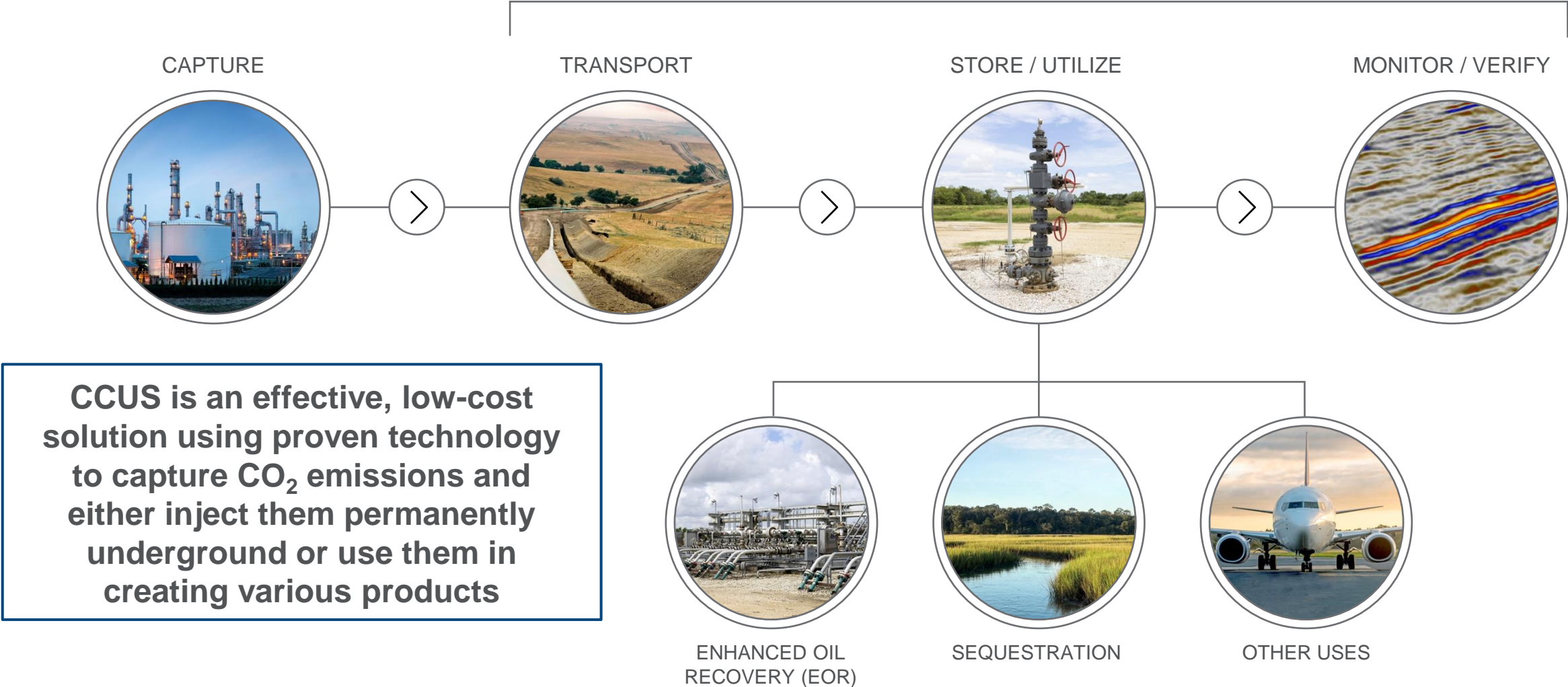
Cedar Hills South first recycle facility and CO₂ compressor



CCUS – A Proven Pathway to Significantly Reduce CO₂ Emissions



Denbury Owned / Managed Processes





Continue to Capture CO₂ Emissions Market

- Secure additional agreements in 2023 from both brownfield and greenfield projects
- Cumulative agreements at the end of 2023 to total in excess of 30 Mmtpa

Expand Dedicated Storage Portfolio

- Plans to secure additional CO₂ storage sites in strategic locations; potentially new markets
- Expand existing sequestration sites with nearby leasing

Enhance CCUS Partnerships

- Invest in multiple carbon capture technology companies
- Continue to assess JV/strategic relationships to expand CCUS opportunities

Advance Class VI Permitting and Ready for Injection

- Submit Class VI permits on 4 additional dedicated CO₂ storage sites
- Drill at least 2 stratigraphic test wells to support Class VI injection

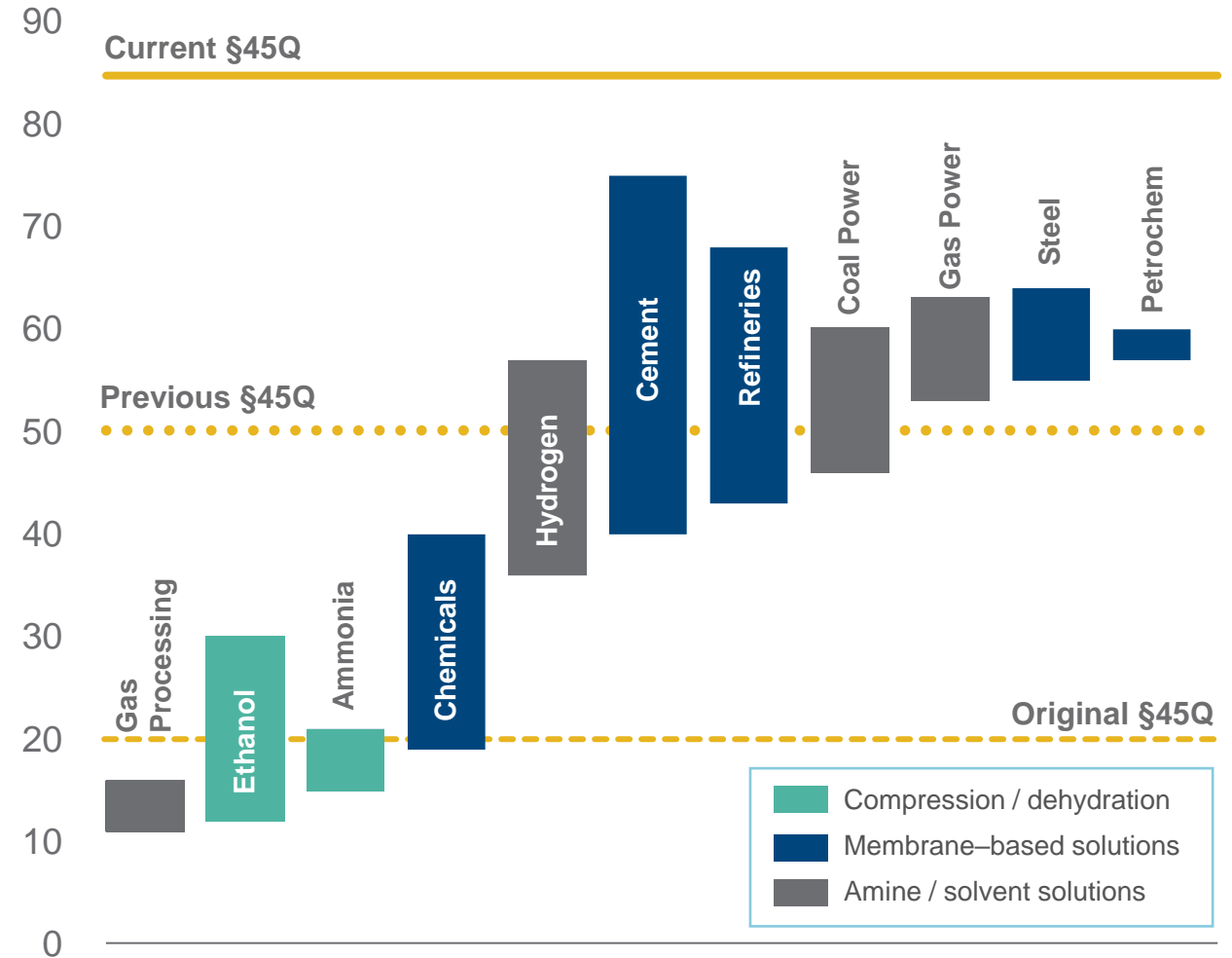
Increasing CCUS Scale With IRA and Technology



- **New technologies and enhanced §45Q levels (\$35 / \$50 to \$60 / \$85 per tonne) bring post-combustion emissions into economic capture window**
- **Emerging technologies driving down the cost of CO₂ capture by up to 40%**
 - Membrane-based technologies offer lower cost of capture for lower volume levels
 - Liquid technologies (solvent-based) offer lower cost of capture at higher volumes; benefit from economies of scale
- **DEN equity investments / partnerships with two CO₂ capture technology companies**
 - Insights into capture technology innovation
 - Increases potential transportation and storage opportunities

Industry Capture Cost per Metric Ton

\$ per tonne

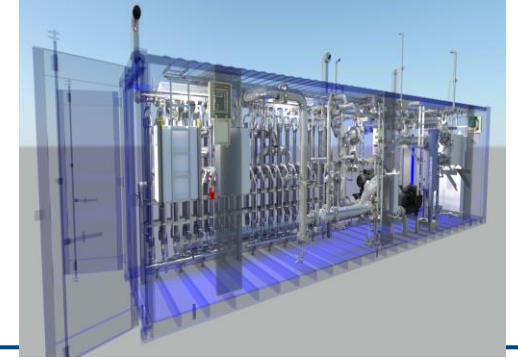


Source: Great Plains Institute, *Transport Infrastructure for Carbon Capture and Storage*



- Advanced liquid absorption technologies in ICE-21 and ICE-31
- Significantly reduced cost structure
 - At least 95% capture efficiency
 - Extremely low emissions; low energy requirements
 - Faster solvent kinetics
 - Unprecedented solvent stability
- Target emitters:
 - Large scale post combustion > 500,000 mtpa
 - Developing modular capture units for smaller scale

aqualung

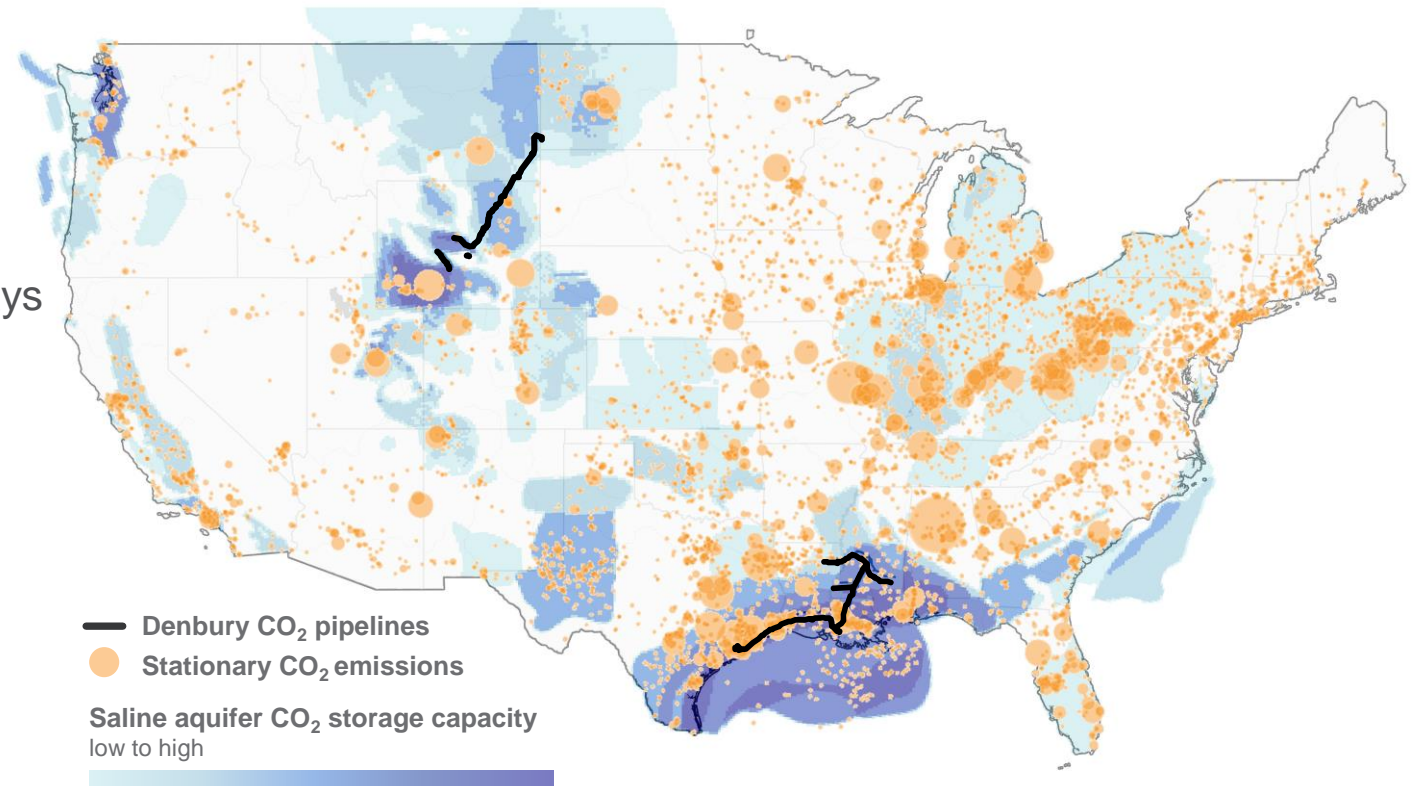


- Hybrid facilitated transport membrane
- Lowest capture costs of membrane technologies
 - Patented coating process drives passive CO₂ separation resulting in substantial energy savings
 - Technology utilizes commercially available membrane capacity which materially drives down capital costs
 - Highly compact and fully scalable
- Target emitters:
 - <100,000 to 500,000+ mtpa
 - Low CO₂ concentration (3.5%) to high (30%+)

U.S. Gulf Coast – A World-class CCUS Opportunity



- **The Gulf Coast has one of the highest concentrations of stationary CO₂ emissions**
- **Advantaged for greenfield projects**
 - Access to low-cost natural gas feedstock, waterways and deepwater ports, supportive regulatory policy
- **Expandable CO₂ pipeline infrastructure already in place**
 - DEN has the only dedicated CO₂ pipeline network in the Gulf Coast at >900 miles
- **High-quality geology for secure long-term storage of CO₂**
 - Large reservoirs and high injectivity
 - Approximately 5 trillion tonnes potential storage capacity in the U.S. Gulf Coast



~240 Mmtpa emissions within 30 miles
of DEN Gulf Coast system

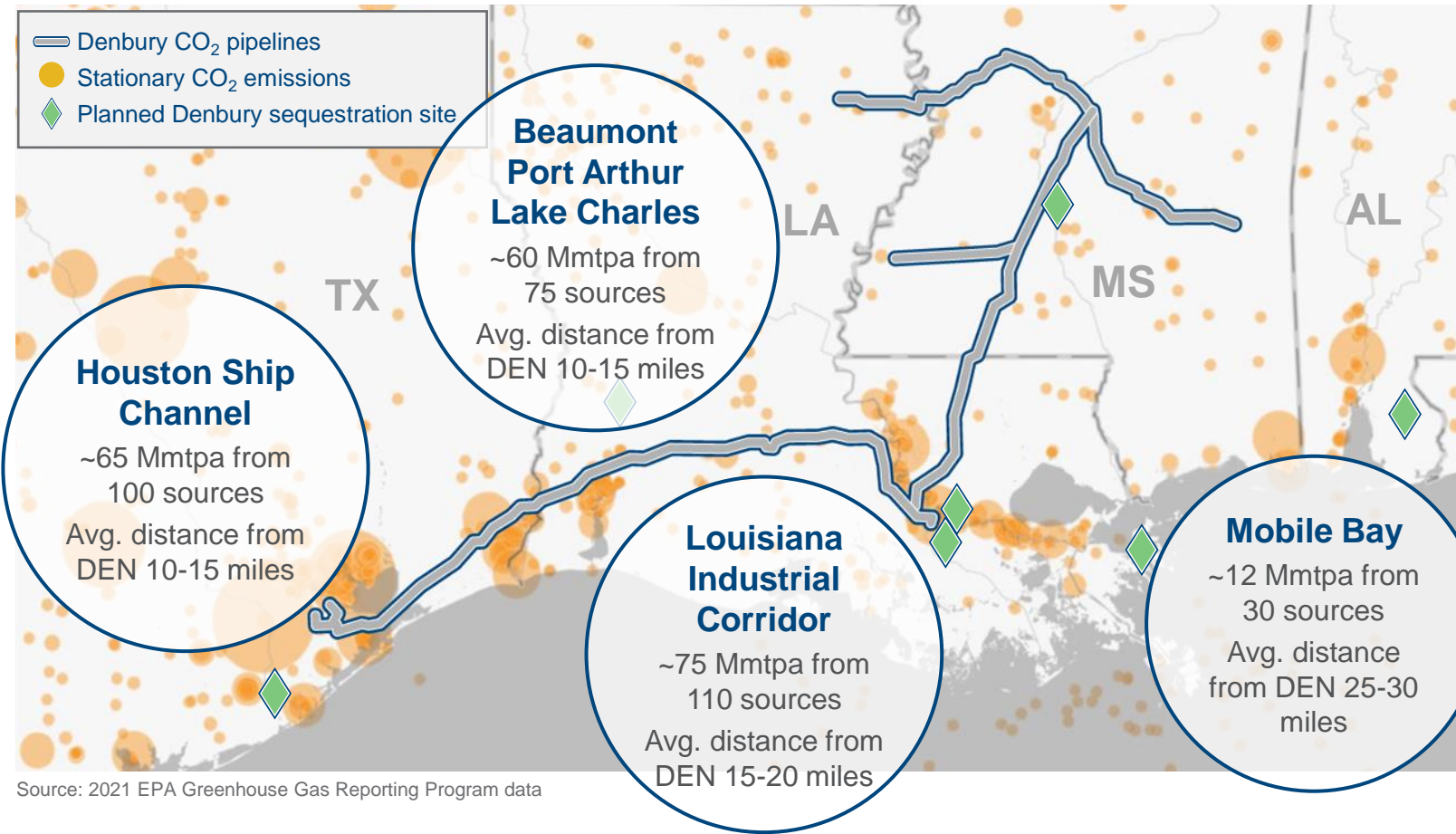
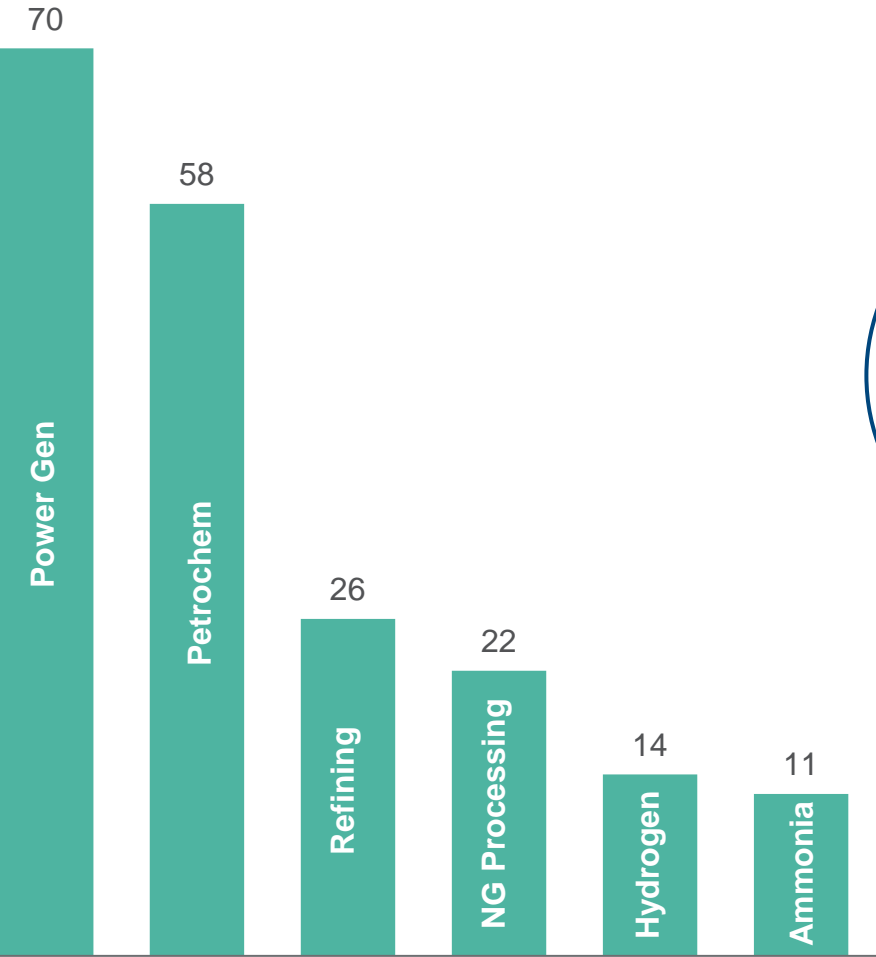
Source: 2021 EPA Greenhouse Gas Reporting Program data, National Energy Technology Laboratory: 1NATCARB Medium (P50) saline aquifer CO₂ storage capacity, Great Plains Institute, *Transport Infrastructure for Carbon Capture and Storage*

U.S. Gulf Coast – Major Source of Existing CO₂ Emissions



U.S. Gulf Coast Emissions w/in 30 Miles of DEN Pipelines

CO₂ (Mmtpa)

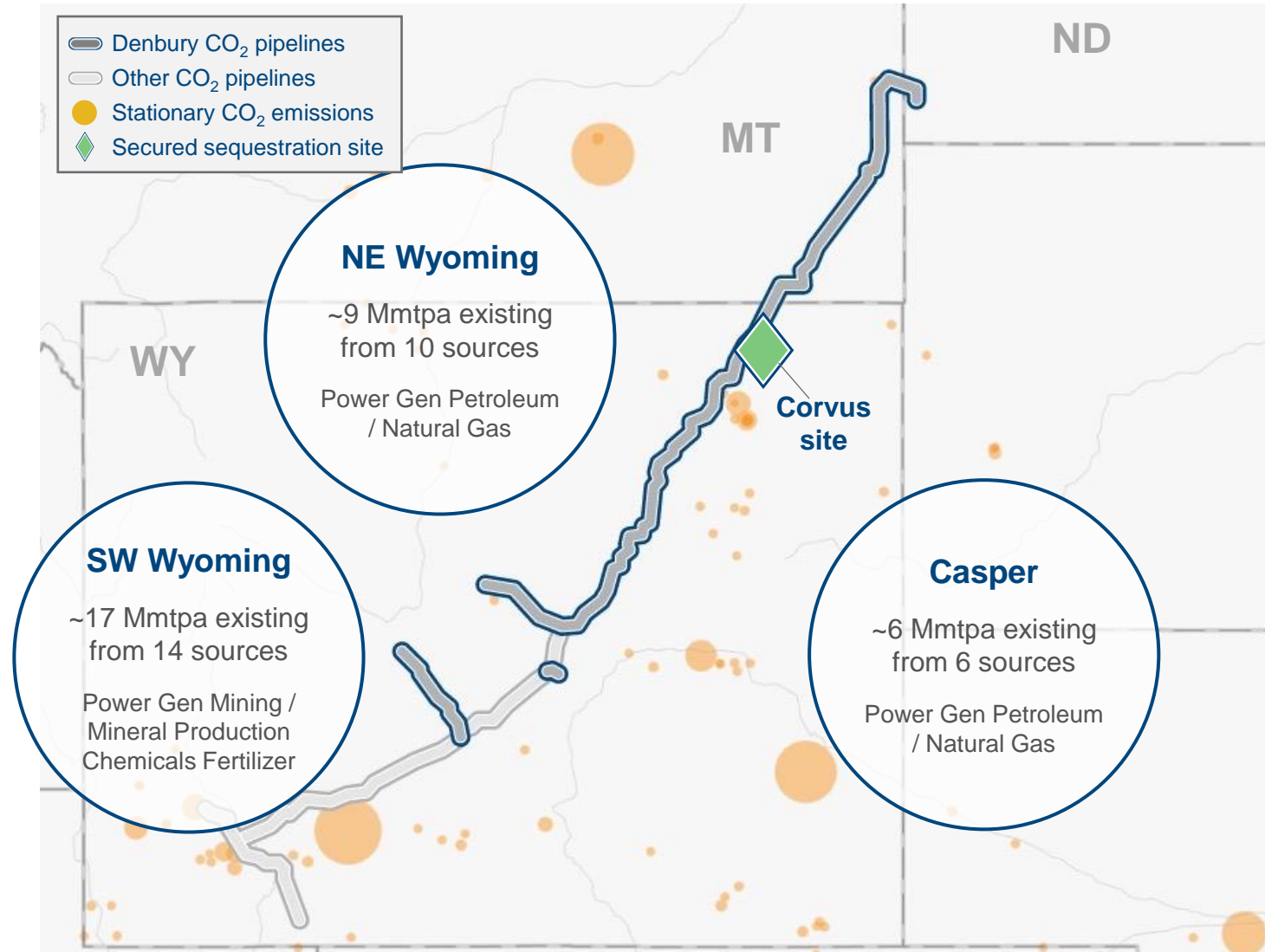


~240 Mmtpa within 30 miles of DEN Gulf Coast system;
provides unique transportation and storage opportunities

Rocky Mountains – An Emerging CCUS Opportunity



- **Acquired initial CO₂ sequestration site (Corvus) in Wyoming for future storage**
 - 15,000-acre site located directly under Denbury Greencore CO₂ pipeline
 - Estimated potential CO₂ storage capacity of 40 million metric tons
- **Nearby emissions primarily from power generation**
 - 9 Mmtpa existing with multiple proposed greenfield projects
 - DEN signed agreement for Wyoming hydrogen newbuild w/ up to 1 Mmtpa CO₂
- **Future potential CO₂ sources include SW Wyoming and Casper**



Source: 2021 EPA Greenhouse Gas Reporting Program data

CCUS Commercial Structures



Types of Emissions Agreements	Transportation	Transportation & Storage	Capture, Transportation, Storage
	Leverage DEN pipeline system to move CO ₂ to 3 rd party storage	Connect lateral to industrial customer; move CO ₂ to DEN owned and operated secure storage	Turnkey operation for customers who prefer full-service solution
% of anticipated DEN volumes	5 – 10%	80 – 90%	5 – 10%
Agreements announced (million metric tons per year)	4	18.5	–
Anticipated avg. revenue (\$/tonne)	\$5 – 15	\$15 – 25 (sequestration) \$0 – 10 (EOR)	\$85 §45Q (less market-priced fee paid to industrial customer)
Term length (years)	Up to 20	12 – 20	12+ (§45Q term)
Capital intensity	Low	Medium	High

Note: Anticipated revenue per agreement subject to pipeline capital costs and §45Q levels.

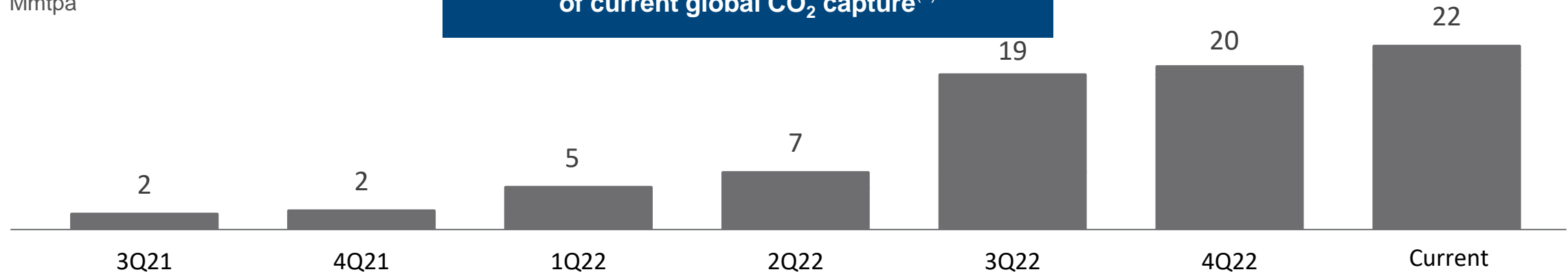
22 Mmtpa Under Existing Transport & Storage Agreements



CO₂ Emissions Agreements

Mmtpa

DEN announced contracts equivalent to ~50% of current global CO₂ capture⁽¹⁾



DEN executed agreements	Planned location	Industry type	CO ₂ volume (Mmtpa)	Expected start date
Wyoming hydrogen facility	WY	Hydrogen	Up to 1	2024 / 2025
Infinium	S TX	Low carbon fuels	1.5	2025
Gulf Coast biofuels facility	S TX	Biofuels	Up to 1	2025
Louisiana chemicals facility	LA	Chemical plant	0.4	2025
Monarch Energy Development	S TX	eFuels	0.4	2026
Nutrien	SE LA	Blue ammonia	1.8	2027
Mitsubishi	LA	Blue ammonia	1.8	Second half of decade
Lake Charles Methanol	LA	Blue methanol	1	2027
Clean Hydrogen Works	SE LA	Blue ammonia	Up to 12	2027 (initial phase)
HIF Global	S TX	eFuels	2	2027

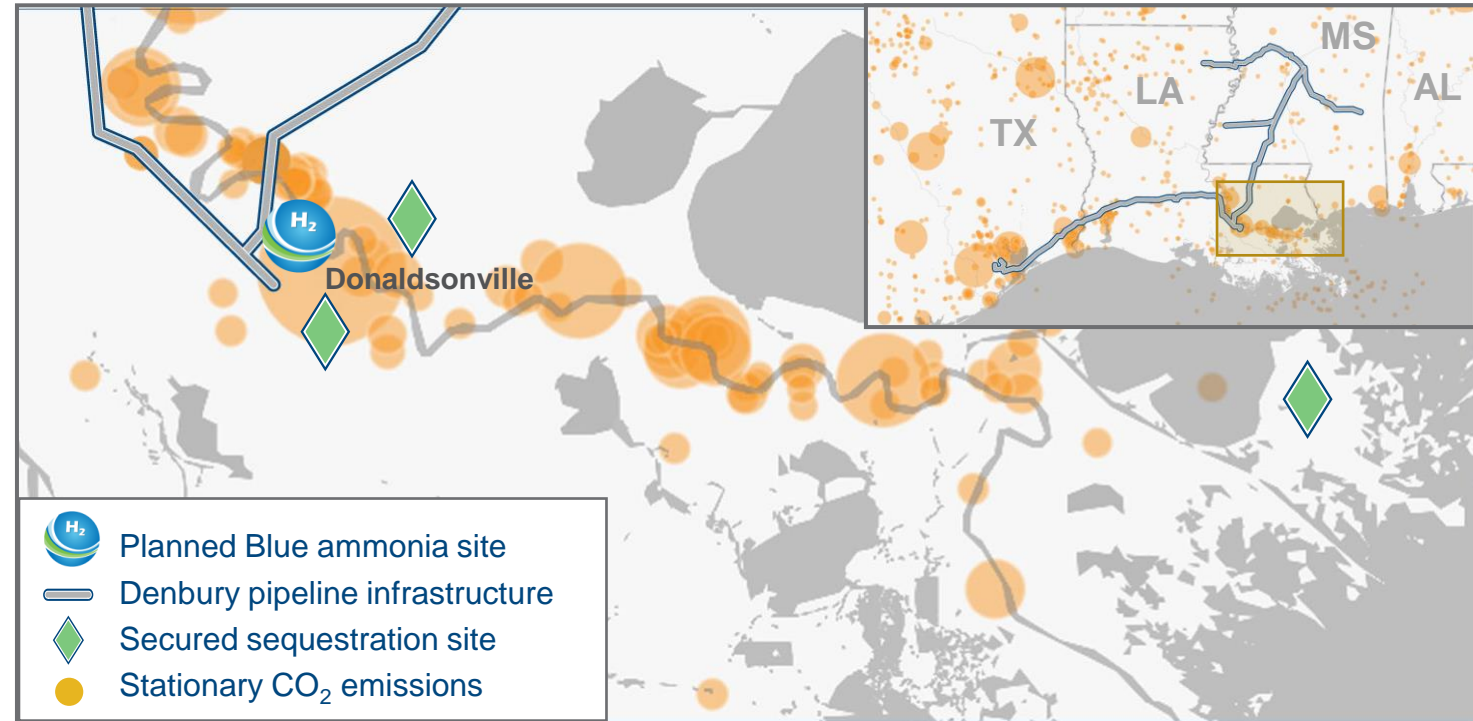
(1) Global carbon capture of 43 million metric tons in 2021 per IEA World Energy Outlook 2022

Clean Hydrogen Works – Ascension Clean Energy Project



- **Planned to be one of the largest “Blue Ammonia” complexes in the world**
 - 7.2 million tons per year of ammonia (2 Blocks)
 - CO₂ offtake volume up to 12 Mmtpa
 - 12-year term agreement; Start date 2027 (1st Block)
- **DEN equity owner in the ACE project with \$20 MM investment**

80% of Ammonia Offtake Under
LOI w/ Large International Buyers



Source: 2021 EPA Greenhouse Gas Reporting Program data

Block 1 Timeline

1,700-acre site – West bank of Mississippi River in Donaldsonville

FEED Study
Sign Offtake Agreements
Secure Capital Commitment

Final Design & Construction

On Production

2024

Final investment decision

2027

Plant commission & start up

DEN Competitive Advantage – CO₂ Transport



- **>1,300 miles of existing DEN CO₂ pipelines (approximately 25%⁽¹⁾ of existing U.S. total)**
 - Specifically built for purpose of moving CO₂
 - High efficiency and flexibility through supercritical operating pressure (ANSI 900)
- **Transport capacity of current network and future planned expansions ~150 Mmtpa**
 - Capacity expansions of existing pipelines through pump stations and line looping in heavy emissions areas
 - Future extensions of major DEN pipelines along Texas Gulf Coast, to New Orleans and SW Alabama
- **Unparalleled redundancy and reliability for industrial customers**
 - Proven reliability over 20+ years of operation; nearly 100% uptime
 - CO₂ fungibility to balance entire system between multiple emissions sources and offtake locations to EOR / sequestration



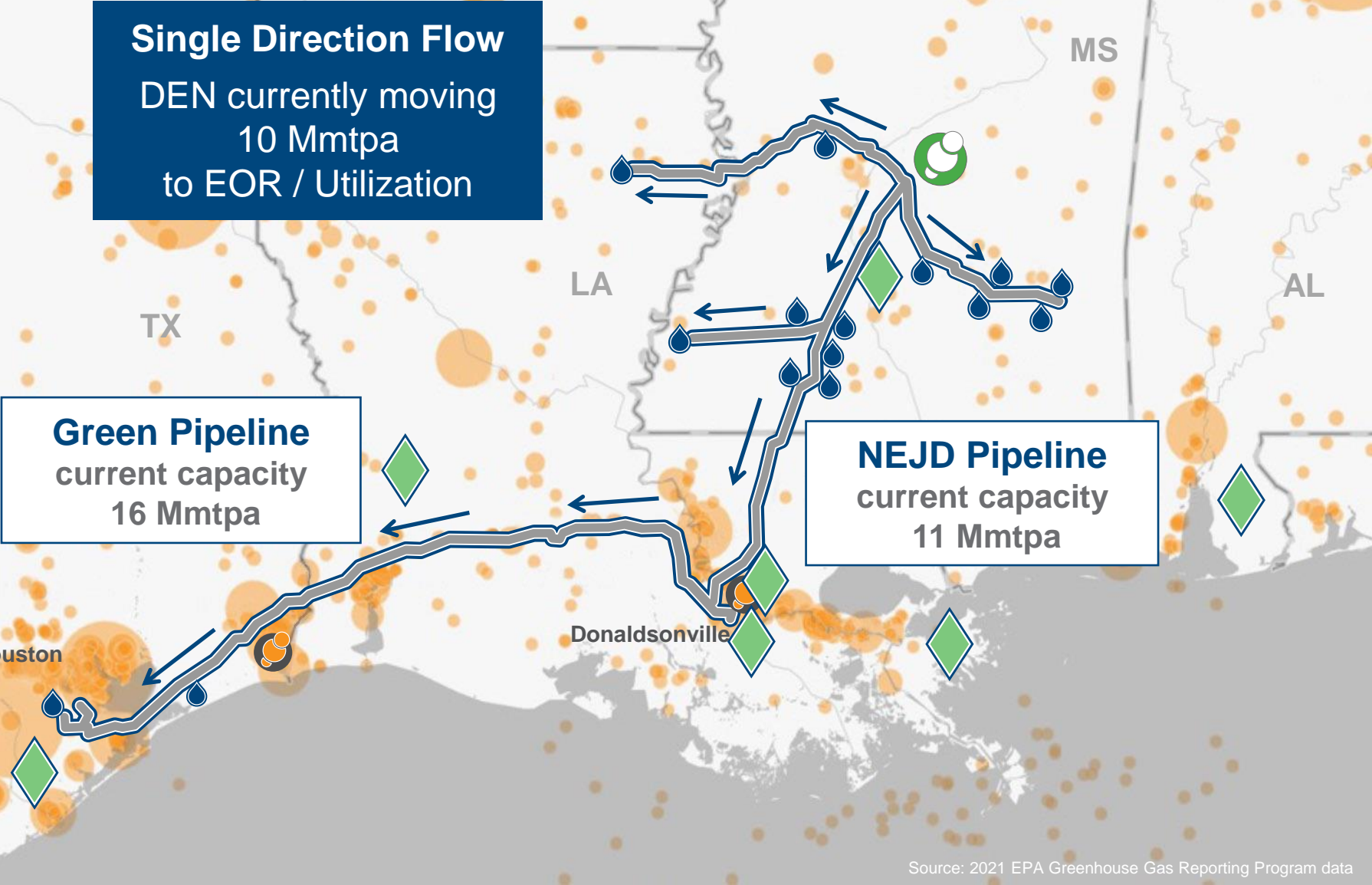
Note: Picture highlights 2021 installation of CCA CO₂ pipeline in Rocky Mountain region

(1) Per 2021 National Petroleum Council Report, *Meeting the Dual Challenge*

Current Flow of CO₂ Through DEN Gulf Coast Pipeline System

Pipeline	Size (in)	Distance (miles)
Green	24	320
NEJD	20	183
Delta	24	108
Free State	20	86
West Gwinville	18	51
Other	Vary	202

- Denbury CO₂ pipelines
- Natural CO₂ source
- Industrial CO₂ source
- Denbury – EOR production
- Stationary CO₂ emissions
- Planned Denbury sequestration site

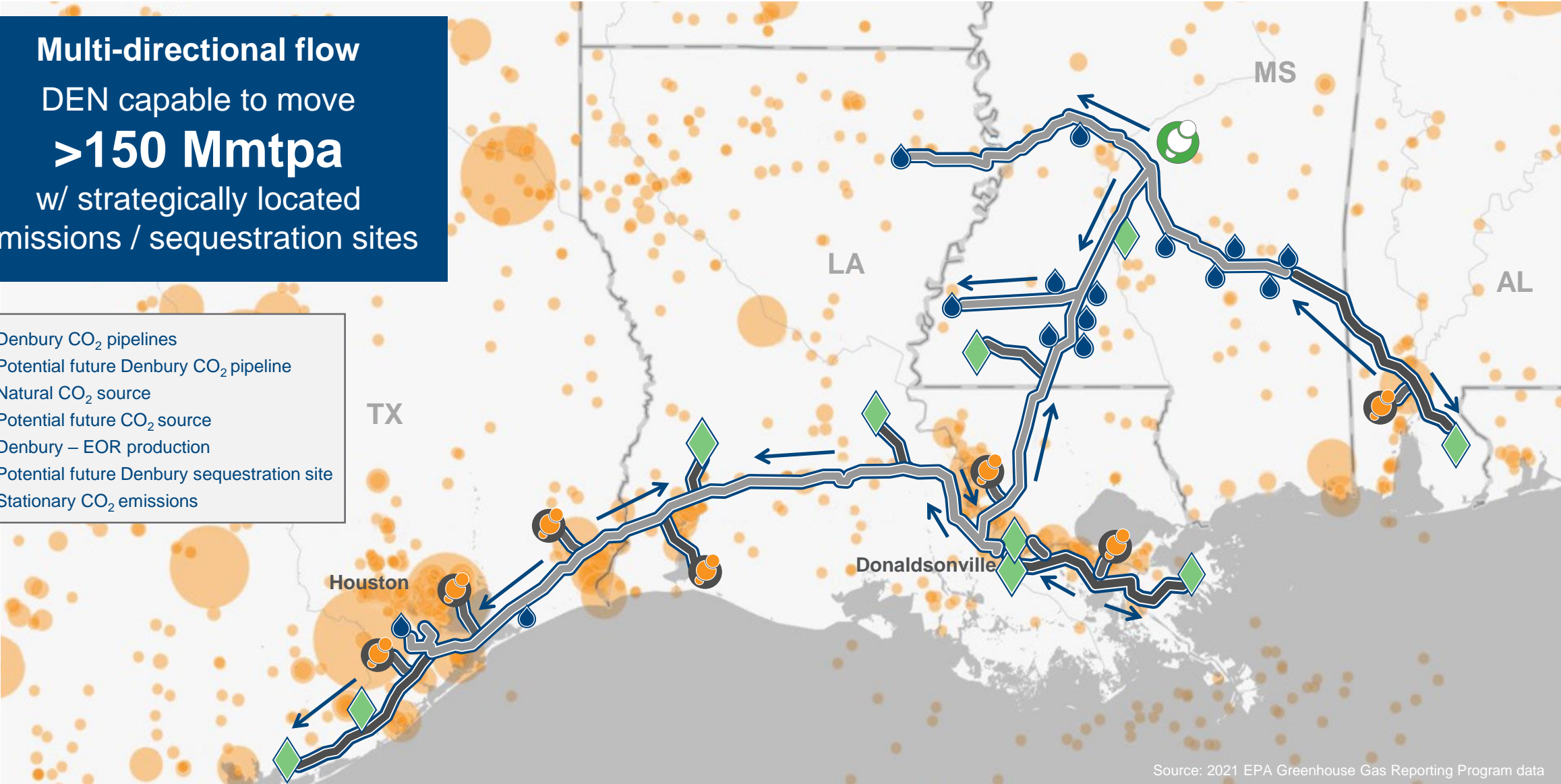


Future Potential – Optimized Network to Maximize CO₂ Flows



Multi-directional flow
DEN capable to move
>150 Mmtpa
w/ strategically located
emissions / sequestration sites

- Denbury CO₂ pipelines
- Potential future Denbury CO₂ pipeline
- Natural CO₂ source
- Potential future CO₂ source
- Denbury – EOR production
- Potential future Denbury sequestration site
- Stationary CO₂ emissions



Source: 2021 EPA Greenhouse Gas Reporting Program data



- **20+ years of CO₂ injection and monitoring through EOR underpins technical leadership**
 - Multiple large-scale EOR developments and CO₂ pipeline projects
 - Extensive subsurface modeling and monitoring skillsets used in EOR is highly adaptable to CCUS
 - Currently operate >750 CO₂ injection wells
- **8 sequestration sites with >2 B metric tons in U.S. Gulf Coast CO₂ storage potential**
 - Strategically positioned to expand network capacity
 - Recently-added sequestration site in Wyoming under Greencore Pipeline
- **Submitted Class VI permits on 2 Sites (AL, MS) and anticipate multiple additional submittals in early 2023**
 - Ongoing engagement with EPA
 - Drilled initial stratigraphic test well (AL); anticipate drilling 2-4 more in th 2023 (LA, MS, TX)



EOR Provides Large-scale CO₂ Associated Storage Today



- **More than 20 active EOR floods connected to DEN pipeline infrastructure**
 - Cedar Creek Anticline EOR began injection in 1H22 (anticipated production response in 2H23)
- **DEN Class II injection for 2021 totaled approximately 70 Mmtpa (recycled volumes and new purchase)**
- **DEN EOR has resulted in cumulative associated storage of >225 million metric tons of CO₂**
- **Over 400 million metric tons of future CO₂ utilization potential in our EOR fields**

The Most Environmentally Friendly Oil on the Planet



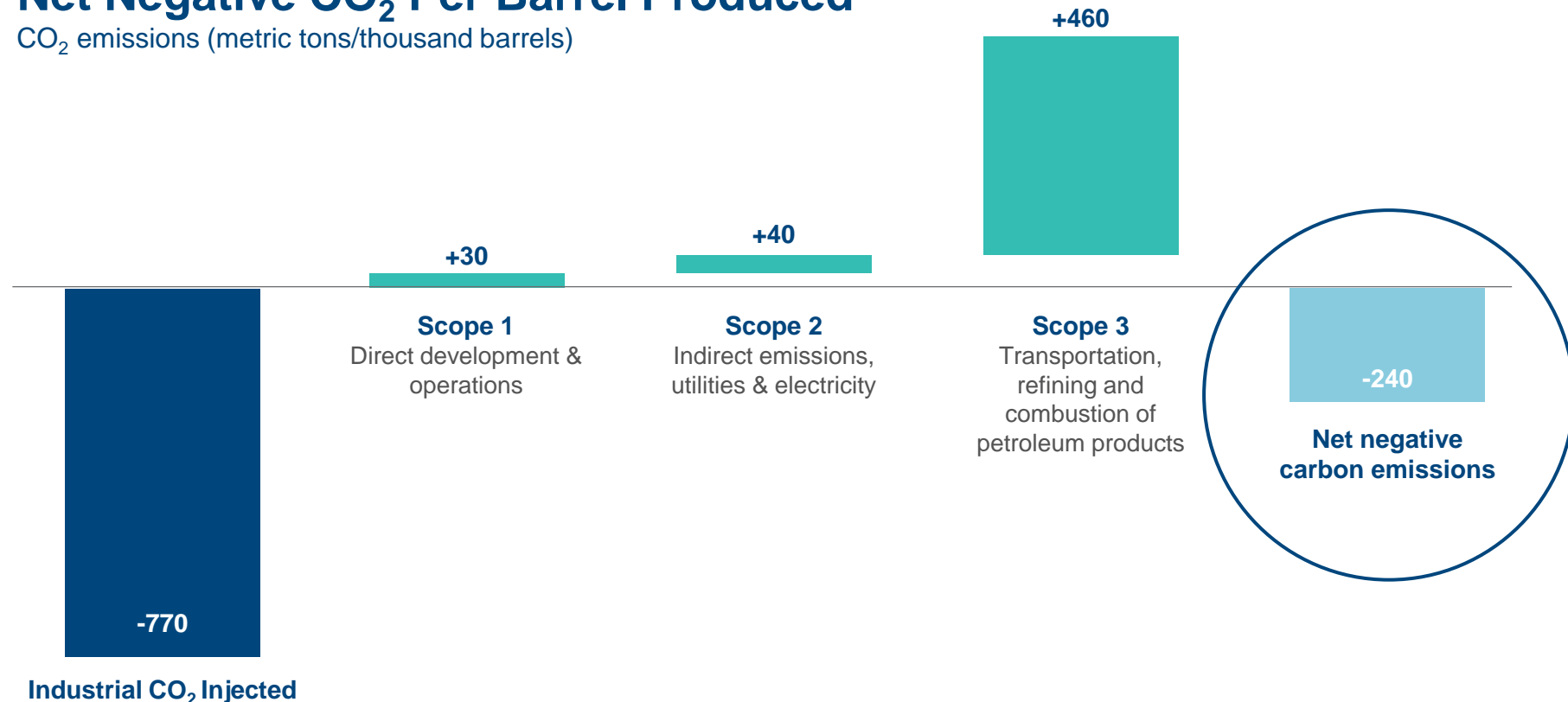
- Petroleum-based fuels remain a significant contributor to the global economy in all IEA scenarios
- Blue oil (negative CI score) and Electrofuels (net zero target) are direct drop-in fuels without modifications to infrastructure

**Carbon-negative
Blue oil is Scope
1, 2, 3⁽¹⁾ negative**

**Approximately 28%
of DEN current
production is Blue oil**

Net Negative CO₂ Per Barrel Produced

CO₂ emissions (metric tons/thousand barrels)



(1) Scope 3 refers to Scope 3 Category 11 (Use of Sold Products)

Strategic Gulf Coast Dedicated CO₂ Storage Acquisition

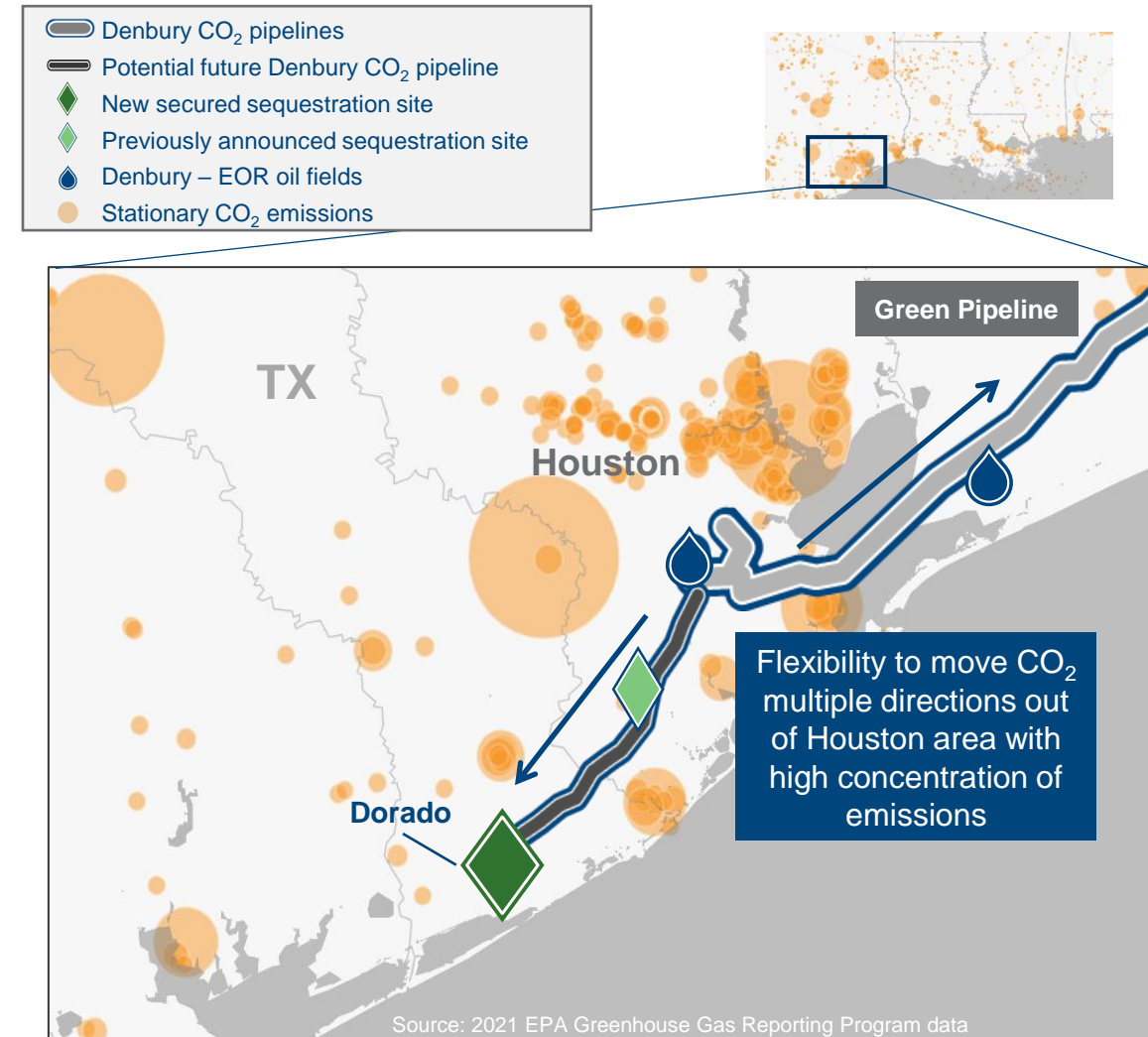


Dorado Sequestration Site in SE Texas

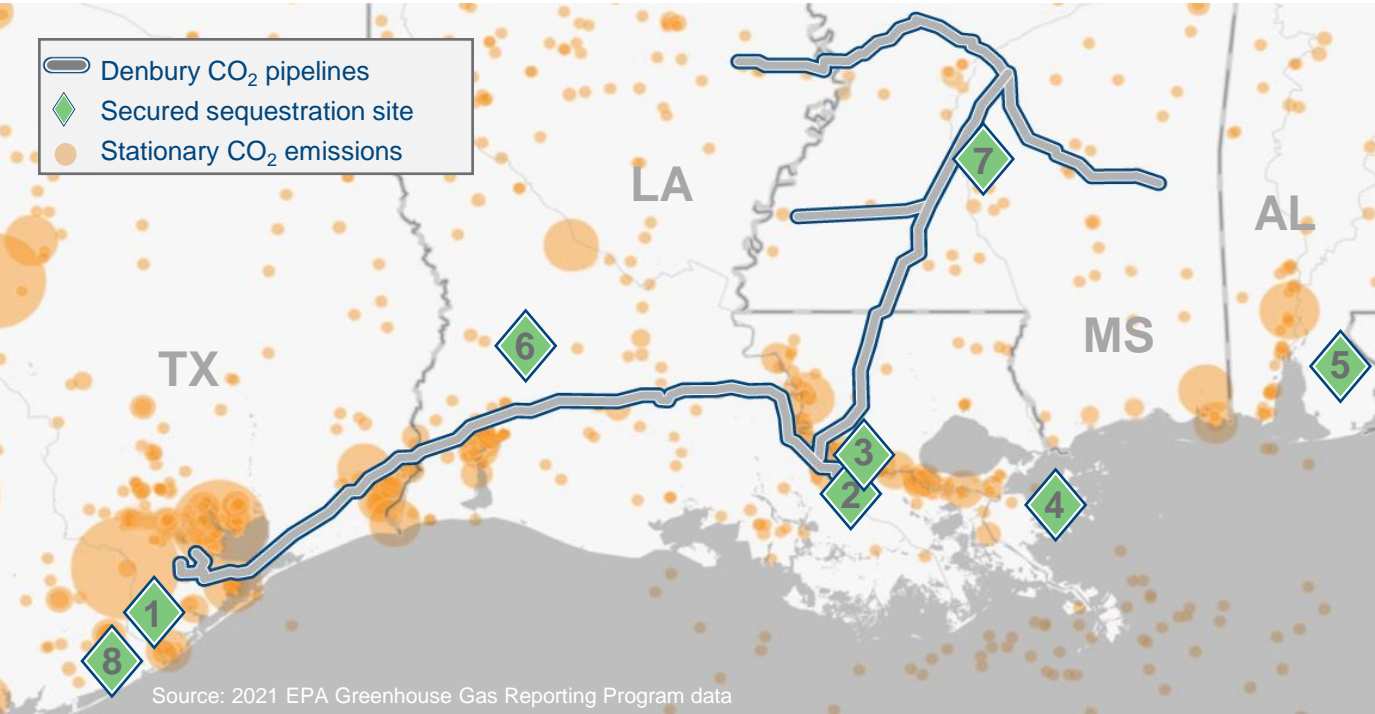
- 30,000-acre site in Matagorda County acquired in 2Q23
- Potential CO₂ storage capacity of >115 million metric tons
- Approx. 60 miles from DEN CO₂ pipeline infrastructure
- Plans to submit Class VI permits by end of 2023

Extensive Emissions in Houston Area; Potential to Expand Towards Corpus Christi

- 65 Mmtpa located 10-15 miles from Green Pipeline (power generation, petrochemical, refineries)
- Previously announced transportation agreement with HIF Global for a planned eFuels project in SE Texas with up to 2 Mmtpa of CO₂



Progressing >2.1 B Metric Tons of Gulf Coast CO₂ Storage



Submitted Initial Class VI Permits on Orion (3 permits – Nov. 2022) and Leo (6 permits – Apr. 2023)

- Plan to submit additional Class VI permits on at least two additional sites in 2023

Drilled First Stratigraphic Test Well in Orion site

- Additional 1-3 stratigraphic test wells planned across portfolio for 2023 (MS, LA, TX)

Plans to acquire additional sites in strategic locations near high emission areas

	(1) GCMP	(2) (3) Aries, Gemini	(4) Pegasus	(5) Orion	(6) Draco	(7) Leo	(8) Dorado
Potential storage capacity (million metric tons)	400	300	500	300	250	275	115
Distance to DEN pipeline (miles)	25	5,10	95	90	25	0	60
Acreage	850	29,000	84,000	75,000	31,000	16,000	30,000

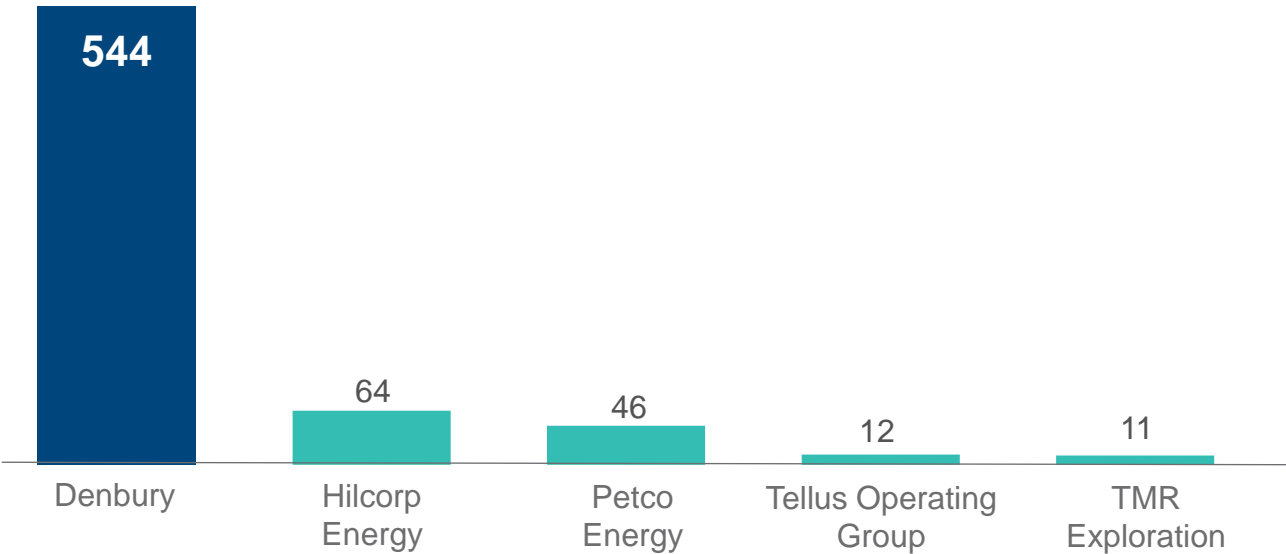
Well Positioned to Deliver on Class VI Development



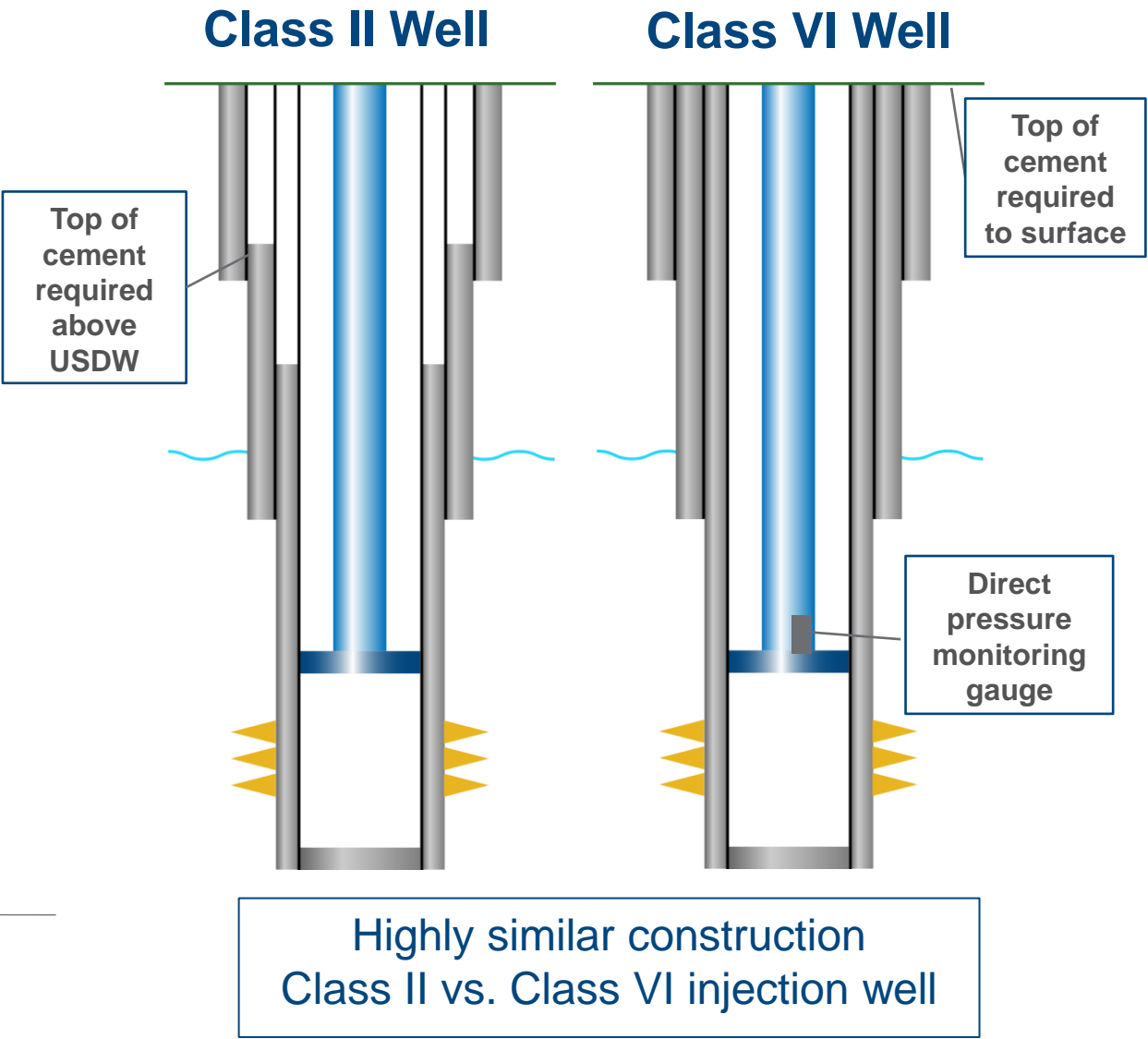
DEN Clear Leader in Class II CO₂ Injection

>750 CO₂ injection wells operating in the U.S.

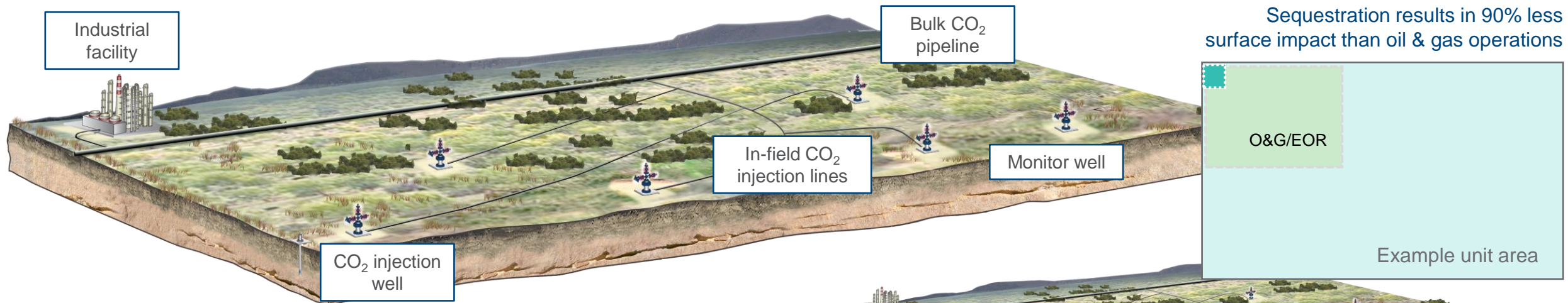
DEN Class II Injection Wells in U.S. Gulf Coast
Count⁽¹⁾



(1) Active Class II permits; filing data from RRC, MSOGB, LNDR

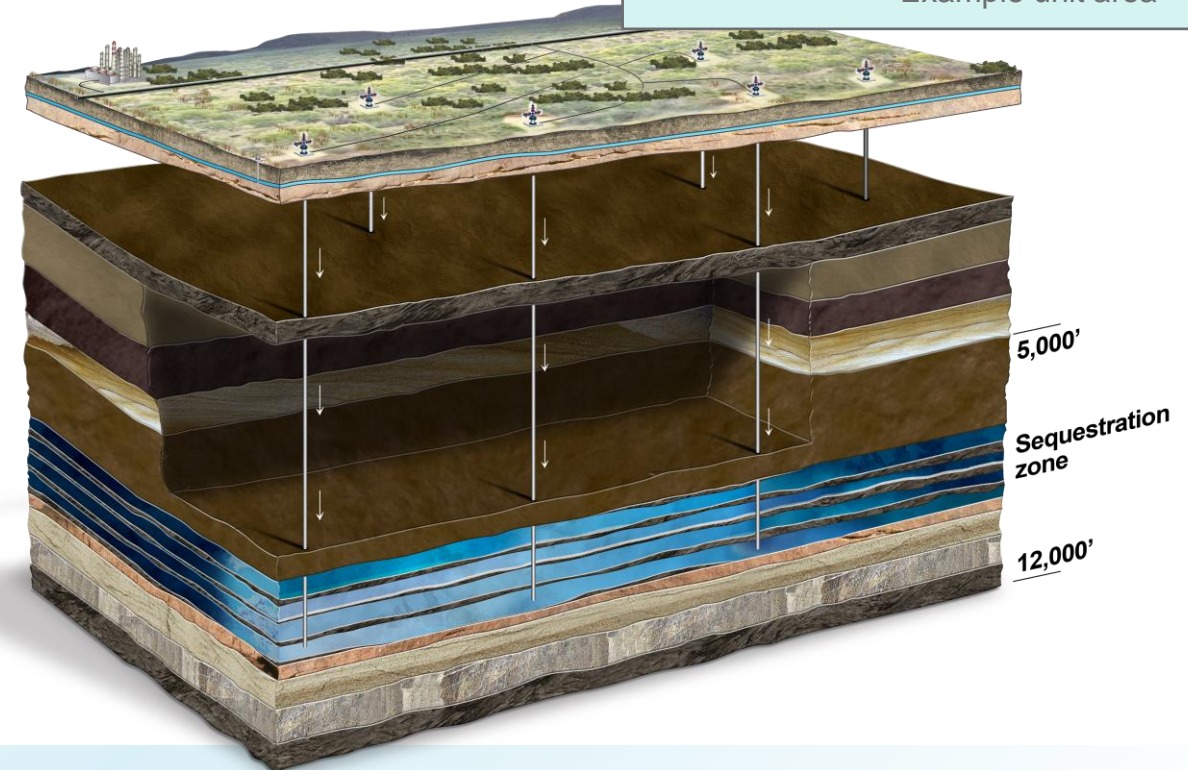


Example DEN CO₂ Sequestration Site



Generic 100 – 200 million metric ton site

- 20-year injection life @ 5 – 10 Mmtpa
- 5 – 10 injection wells – avg. rate 0.5 – 1.5 Mmtpa per well
- Estimated capital \$2 – 4 per tonne
 - acquisition cost, seismic, wells (injection / monitoring), lateral pipeline, distribution network, abandonment
- Anticipated operating expense \$5 – 9 per tonne
 - surveillance, utilities, repair & maintenance, labor, insurance, pore space payment



Note: Schematics are for illustrative purposes. All pipelines will be located underground

Projecting Substantial Growth in CCUS Volumes and EBITDA



- Initial volumes anticipated in 2025; **50 - 70 Mmtpa projected 2030 avg.** (~50/50 brownfield/greenfield split)
- Cumulative CCUS capital investments **estimated \$1.6 - \$2 B** from 2023 to 2030;
 - Avg. \$200 - 250 MM per year
 - Highest investment period expected 2024 - 2025
 - Anticipated 30 - 35% spend on pipelines, 65 - 70% on sequestration sites
- Ability to organically fund CCUS capital expenditures through 2030 with oil @ \$60 WTI
- CCUS self-funding **beginning 2026/2027**

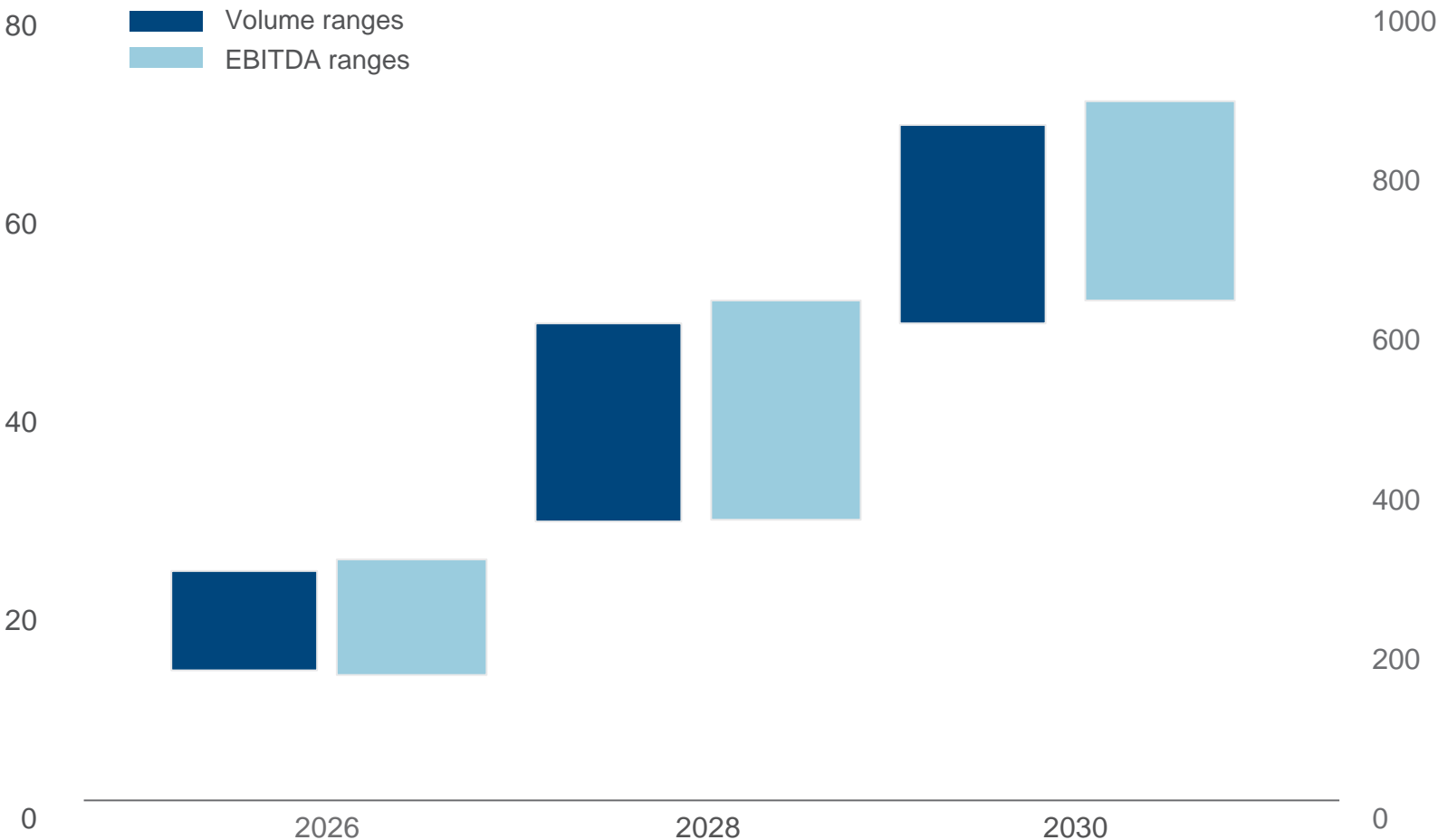
Projected Transport & Storage Volumes

CO₂ (Mmtpa)



Estimated Annual EBITDA⁽¹⁾

\$MM



(1) See "Statement Regarding Non-GAAP Financial Measures" on Slide 2

Appendix



2023 Annual Guidance – as of May 3, 2023



	2023 Guidance	1Q Actuals	Forward Commentary
Oil & Gas development capital (\$MM)	\$350 - \$370	\$100	2Q anticipated consistent with 1Q
CCUS capital (\$MM)	\$140 - \$160	\$20	2Q expected higher than 1Q
Sales volumes (MBOE/d)	46 – 49	47.7	2Q planned consistent with 1Q - CCA anticipated higher; offsets Delhi and Tinsley
Realized oil differentials (\$ / Bbl NYMEX)	(\$0.50) - (\$1.50)	(\$1.28)	
Lease operating expense (\$ / BOE)	\$29.00 - \$31.00	\$30.12	2Q rate expected above 1Q based on seasonal labor/workovers and CCA EOR startup
Transportation and marketing expense (\$ / BOE)	\$1.15 - \$1.35	\$1.26	
G&A (<i>total</i>) (\$MM)	\$90 - \$105	\$23	2Q should increase based on employee hires for CCUS
Stock compensation (\$MM)	\$22 - \$26	\$5	
DD&A (\$ / BOE)	\$9.75 - \$10.25	\$9.80	Potentially above the high end of the range driven by 2Q CCA EOR startup
Diluted shares (million)	53 - 55	53.8	
Tax provision; % Current (of total taxes)	~25%; 5 - 10%	24%; 8.3%	

Commodity Hedge Position – as of May 3, 2023



NYMEX Oil Hedges

		2023		2024	
		1H	2H	1H	2H
Fixed-Price Swaps	Volumes Hedged (Bbls/d)	9,500	18,000	5,000	1,000
	Swap Price ⁽¹⁾	\$76.65	\$78.51	\$75.34	\$75.12
Collars	Volumes Hedged (Bbls/d)	17,500	9,000		
	Floor Price ⁽¹⁾	\$69.71	\$68.33		
	Ceiling Price ⁽¹⁾	\$100.42	\$100.69		
Total Volumes Hedged		27,000	27,000	5,000	1,000

(1) Averages are volume weighted

Operating Cost Summary



LOE Cost Type	Correlation with Commodity Price	1Q23		4Q22		1Q22	
		(\$MM)	(\$/BOE)	(\$MM)	(\$/BOE)	(\$MM)	(\$/BOE)
CO ₂ Costs	High	\$20	\$4.76	\$20	\$4.74	\$19	\$4.53
Power & Fuel	High	37	8.57	38	8.91	37	8.76
Labor & Overhead	Low	35	8.19	36	8.37	33	7.73
Repairs & Maintenance	Moderate	8	1.88	6	1.36	6	1.34
Chemicals	Moderate	5	1.23	6	1.37	5	1.16
Workovers	High	15	3.55	13	2.89	13	3.08
Other	Low	9	1.94	7	1.67	5	1.30
Total LOE		\$129	\$30.12	\$126	\$29.31	\$118	\$27.90
Total LOE excluding CO ₂ Costs		\$109	\$25.36	\$106	\$24.57	\$99	\$23.37
NYMEX Oil Price		\$76.15		\$82.51		\$94.54	
HH Gas Price		\$2.79		\$6.10		\$4.55	

NYMEX Oil Differential Summary



\$ per barrel	1Q23	4Q22	3Q22	2Q22	1Q22	2022	2021	2020
Gulf Coast region	\$(1.29)	\$(0.40)	\$0.66	\$0.16	\$(1.37)	\$(0.19)	\$(1.42)	\$(1.14)
Rocky Mountain region	\$(1.28)	0.56	1.02	0.01	(1.38)	(0.02)	(1.32)	(2.80)
Total Company NYMEX Oil Differential	\$(1.28)	\$0.03	\$0.82	\$0.09	\$(1.37)	\$(0.10)	\$(1.38)	\$(1.81)
Average realized oil price per barrel (excl. derivative settlements)	\$74.87	\$82.54	\$92.77	\$108.81	\$93.17	\$94.29	\$66.52	\$37.78
Average realized oil price per barrel (incl. derivative settlements)	\$75.36	\$73.13	\$79.49	\$77.63	\$70.43	\$75.19	\$50.46	\$43.40

Net Income / Adjusted Net Income Reconciliation



Reconciliation of Net Income (GAAP Measure) to Adjusted Net Income (Non-GAAP Measure)⁽¹⁾

In millions (except per share data)	1Q23	
	Amount	Per Diluted Share
Net income (GAAP measure)	\$89	\$1.66
Noncash fair value gains on commodity derivatives	(21)	(0.39)
Estimated income taxes on above adjustments to net income and other discrete tax items ⁽²⁾	5	0.09
Adjusted Net Income (non-GAAP measure)⁽¹⁾	\$73	\$1.36
Weighted-average shares outstanding		
Basic	51.5	
Diluted	53.8	

(1) A non-GAAP measure. See press release attached as exhibit 99.1 to the Form 8-K filed May 3, 2023 for additional information indicating why the Company believes this non-GAAP measure is useful for investors.

(2) Represents the estimated income tax impacts on pre-tax adjustments to net income.

Cash Flows from Operations / Free Cash Flow Reconciliation



Reconciliation of Cash Flows from Operations (GAAP Measure) to Adjusted Cash Flows from Operations (Non-GAAP Measure) and Free Cash Flow (Non-GAAP Measure) ⁽¹⁾

In millions	1Q23
Cash flows from operations (GAAP measure)	\$89
Net change in assets and liabilities relating to operations	51
Adjusted cash flows from operations (non-GAAP measure)⁽¹⁾	\$140
Oil & gas development capital expenditures	(100)
CCUS storage sites and related capital expenditures	(20)
Capitalized interest	(2)
Free cash flow (non-GAAP measure)⁽¹⁾	\$18

NOTE: Free Cash Flow calculation is prior to use of cash for Asset Retirement (\$9 MM 1Q) and CCUS equity investments (\$7 MM 1Q)

(1) A non-GAAP measure. See press release attached as exhibit 99.1 to the Form 8-K filed May 3, 2023 for additional information indicating why the Company believes this non-GAAP measure is useful for investors.